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SoCI VTS Business Case & Attachments - Public

August 10, 2022



Document control

Template Control

Template Version	Last Updated	Owner
1.0	29/11/2021	Matt Lange

Table 1: Revision Record

Version	Date	Updated By	Changes Made
1.0	29/11/2021	Ed Shaw	First draft (1.0)

Table 2: Review and Distribution

Name	Role	Action	Sections
Nives Matosin	Manager Regulatory	Review of first draft (1.0)	
Ed Shaw	SoCI Program Director	Review of first draft (1.0)	
James Ditzell	Cybersecurity Program Director	Review of first draft (1.0)	
Stuart Davis	General Manager Operations & Maintenance	Review of first draft (1.0)	
Matt Lange	General Manager Technology Security & Risk	Review of first draft (1.0)	

Table 3: Approvals

Name	Role	Approval	Date Approved
Adam Watson	Chief Finance Officer		dd/mm/yyyy

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1 Abbreviations

Abbreviated Key Term	Definition
CI	Critical Infrastructure
AESCSF	Australian Energy Sector Cyber Security Framework
SoCI	Security of Critical Infrastructure



2 Executive summary

2.1 Program summary

The table below provides a summary of the program discussed within this business case. Additional and supporting information is provided throughout this document.

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Estimated cost of recommended option	The estimated cost of the recommended option over the Access Arrangement period is \$17.07 million.
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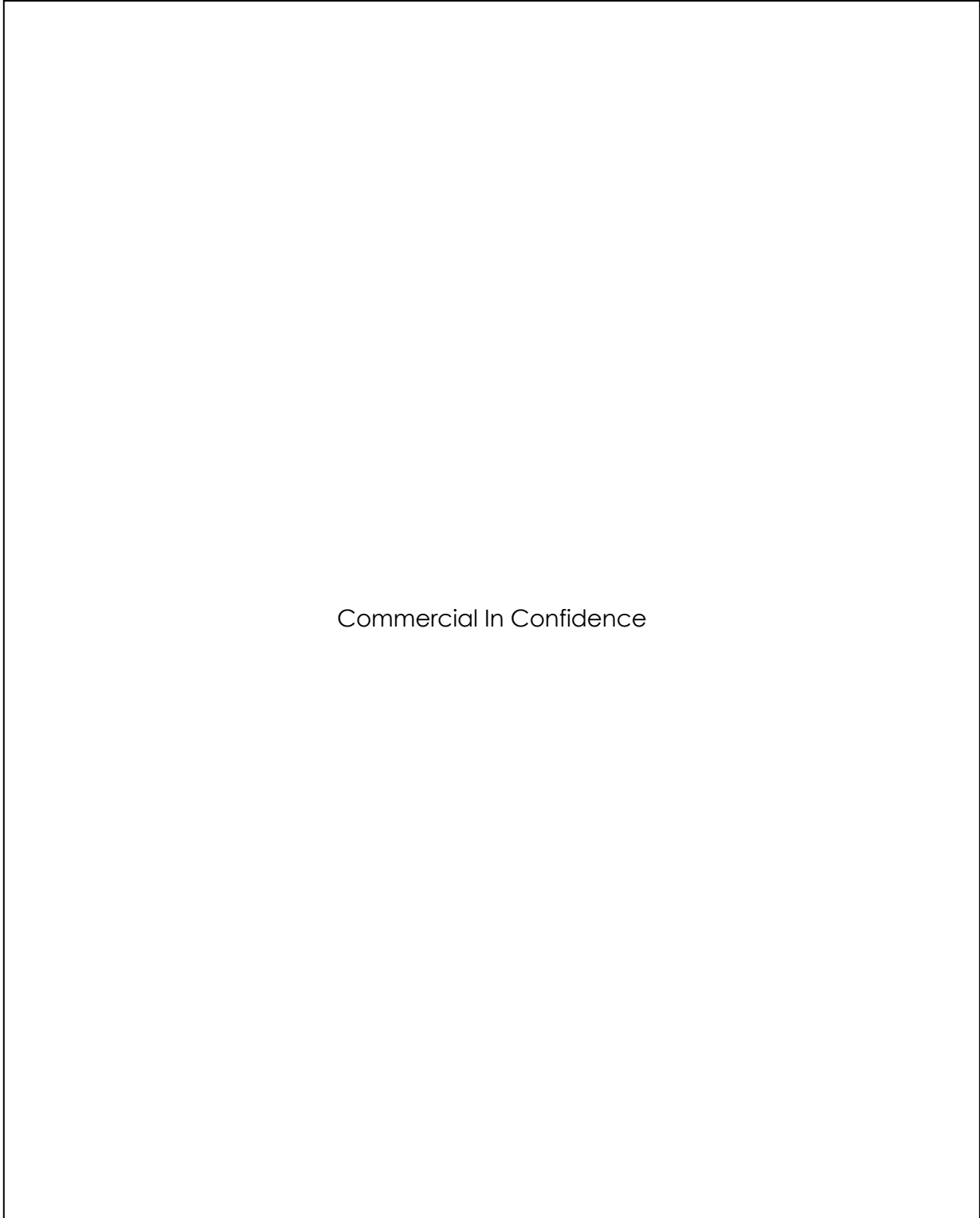
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3 Context

This section provides key contextual information and drivers for the business case.

3.1 Background



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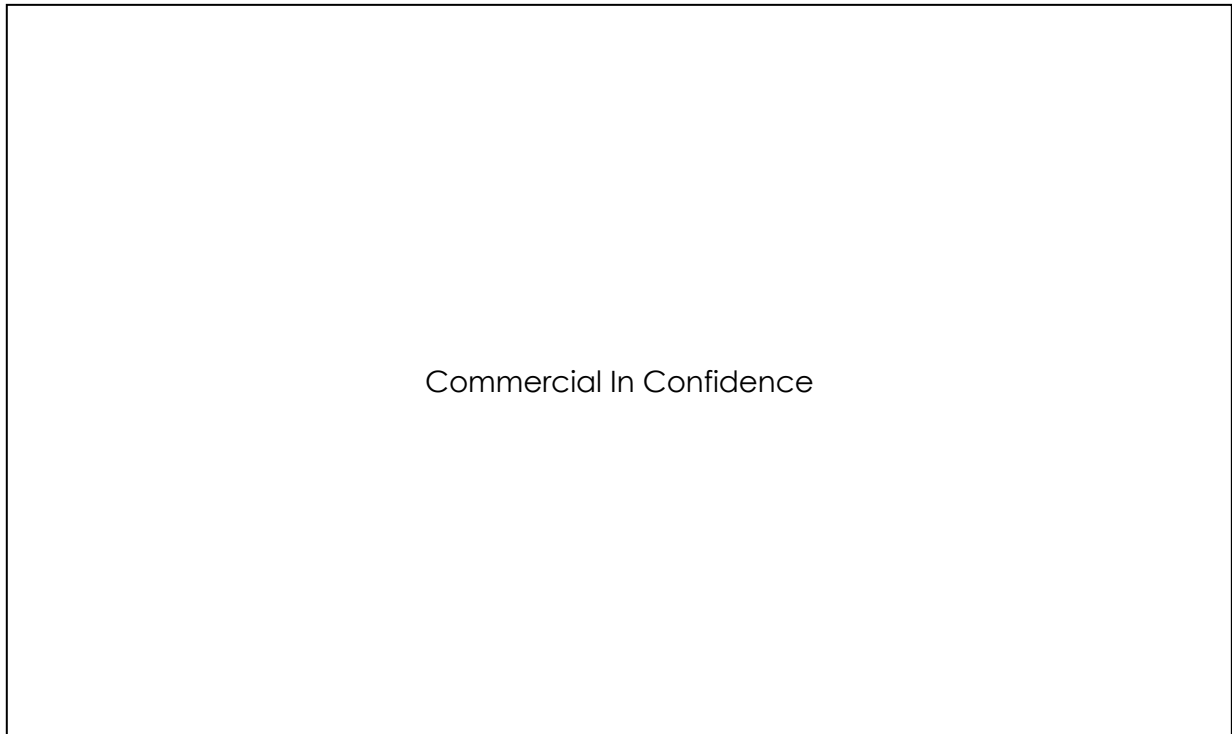


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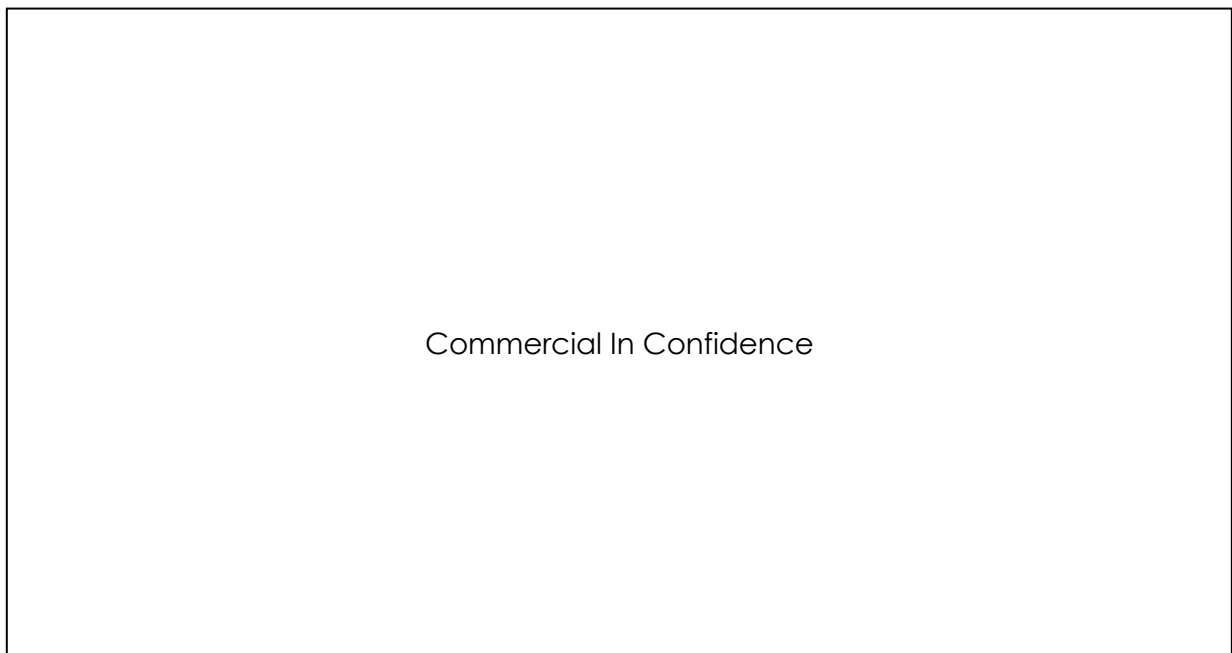
3.2 Purpose

The purpose of APA's program is to meet the following key objectives:



4 Risk assessment

4.1 Overview





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4.2 Risk assessments and comparison to target risk levels

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4.3 Investment need and control design

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5 Options

5.1 Overview of options

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This section provides an overview of the options we have considered to address the identified business need in order to meet compliance with the SoCI Act. Each option represents a combination of initiatives required to complete the program of work.

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5.2 Overview of cost models

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5.3 Option #1 *Maintain current capability*

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5.4 Option #2 Risk-based compliance

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Table 5.5 - Cost summary of option 2 (2023 – 2027, real \$m)

Workstream	CAPEX (\$m)	OPEX (\$m)
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Total	15.62	1.46

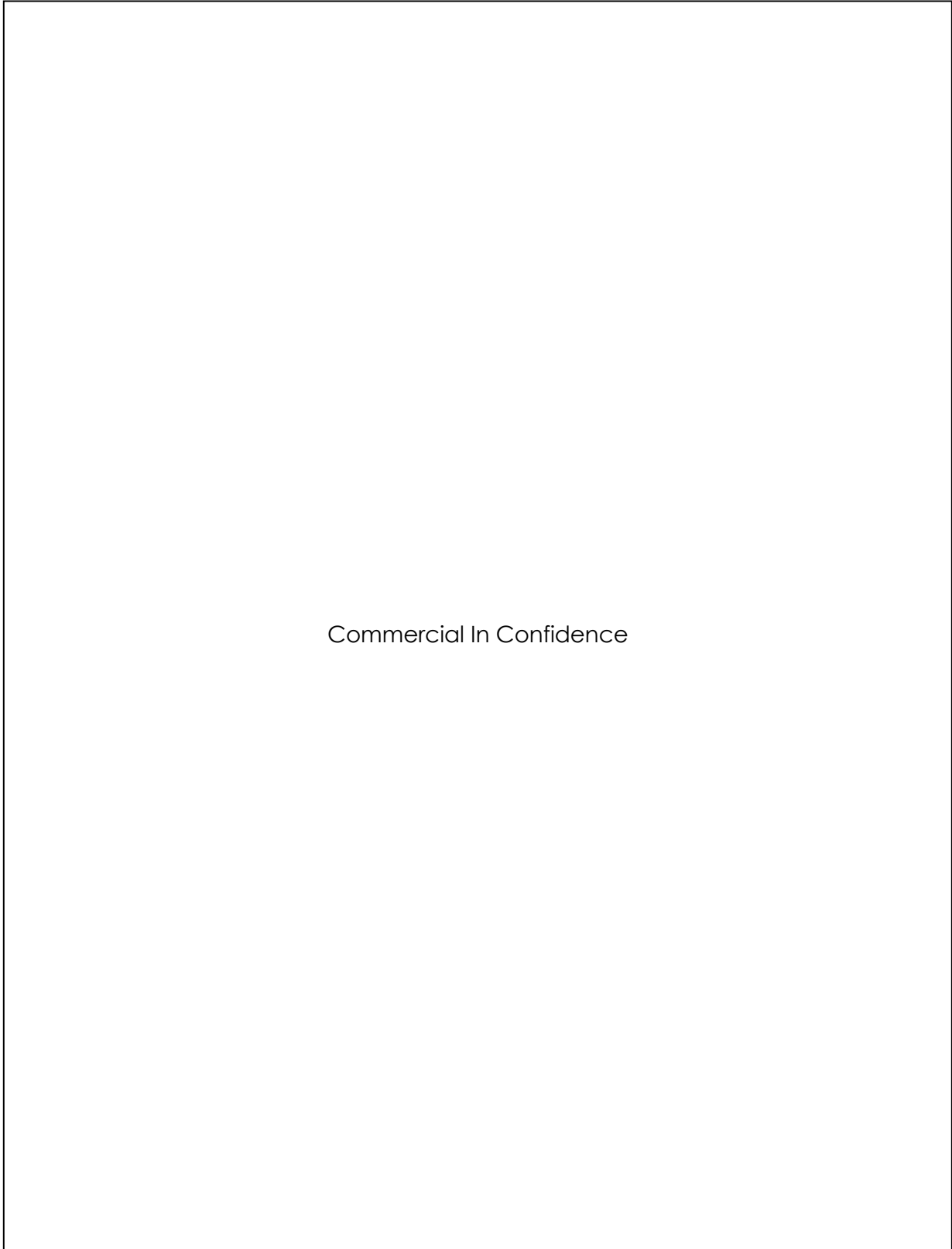
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5.5 Option #3 Risk appetite and compliance



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6 Assessment and recommended option

6.1 Assessment of options

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6.2 Recommended option

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Option 2 is the recommended option for APA to meet its SoCI Act obligations in a prudent and efficient manner.

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7 Assumptions, Constraints & Dependencies

This section provides assumptions, constraints and dependencies which are associated with the delivery of this program.

7.1 Assumptions

The assumptions for the initial program were as follows:

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7.2 Constraints

The Constraints for this program are as follows:

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7.3 Dependencies

The dependencies for this program are as follows:

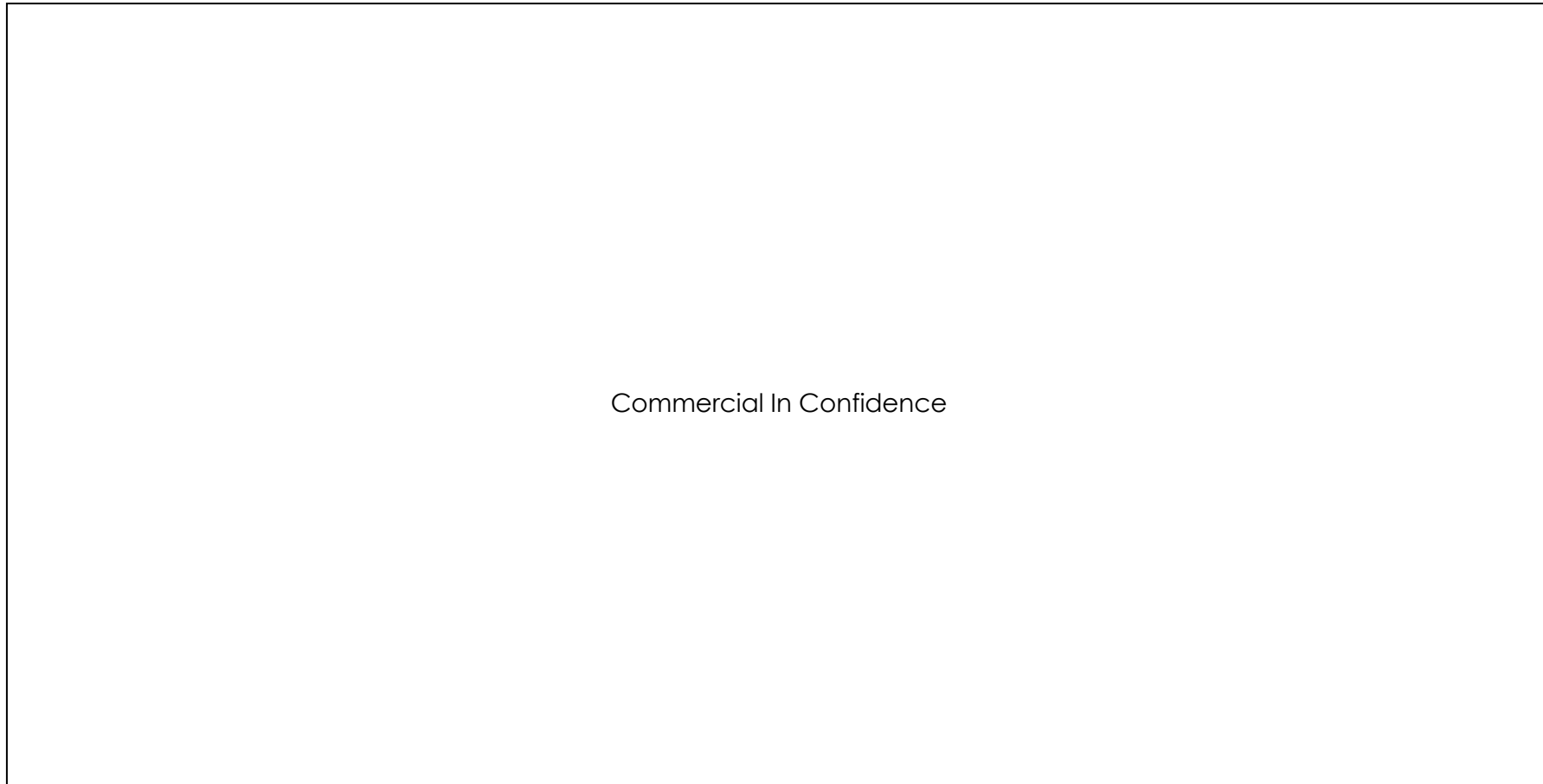
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8 Appendices

8.1 Appendix A - Domain and Obligations Analysis

Figure 8.1 – Domain Obligations Analysis



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Figure 8.2 – Domain and Rules Analysis





8.2 Appendix B - Level 1 Risk Assessment

See attached sample of individual facility security assessment



8.3 Appendix C - Level 2 Risk Assessment

See attached APA Physical Security Threat and Risk Assessment Report and APA Physical Security Risk Register



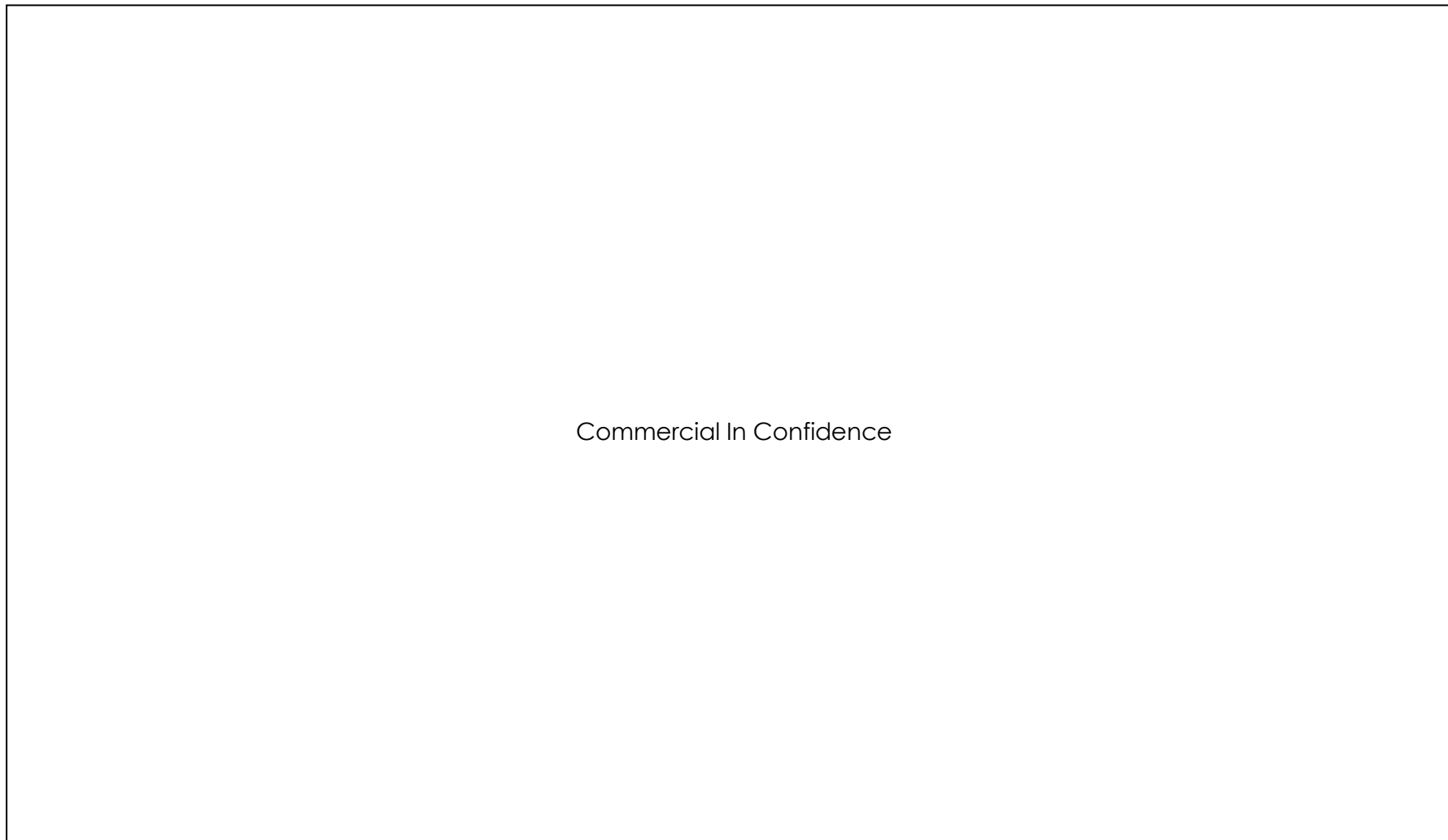
8.4 Appendix D - Level 3 Risk Assessment

See attached APA SoCI Enterprise Material Risk Register



8.5 Appendix E - APA Current State Assessment

Figure 8.3 – Domain Current State Assessment





8.6 Appendix F - Option 2 costs in regulatory period

Table 8.1 – Option 2 costs across regulatory period real \$m

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8.7 Appendix G - Option 3 costs in regulatory period

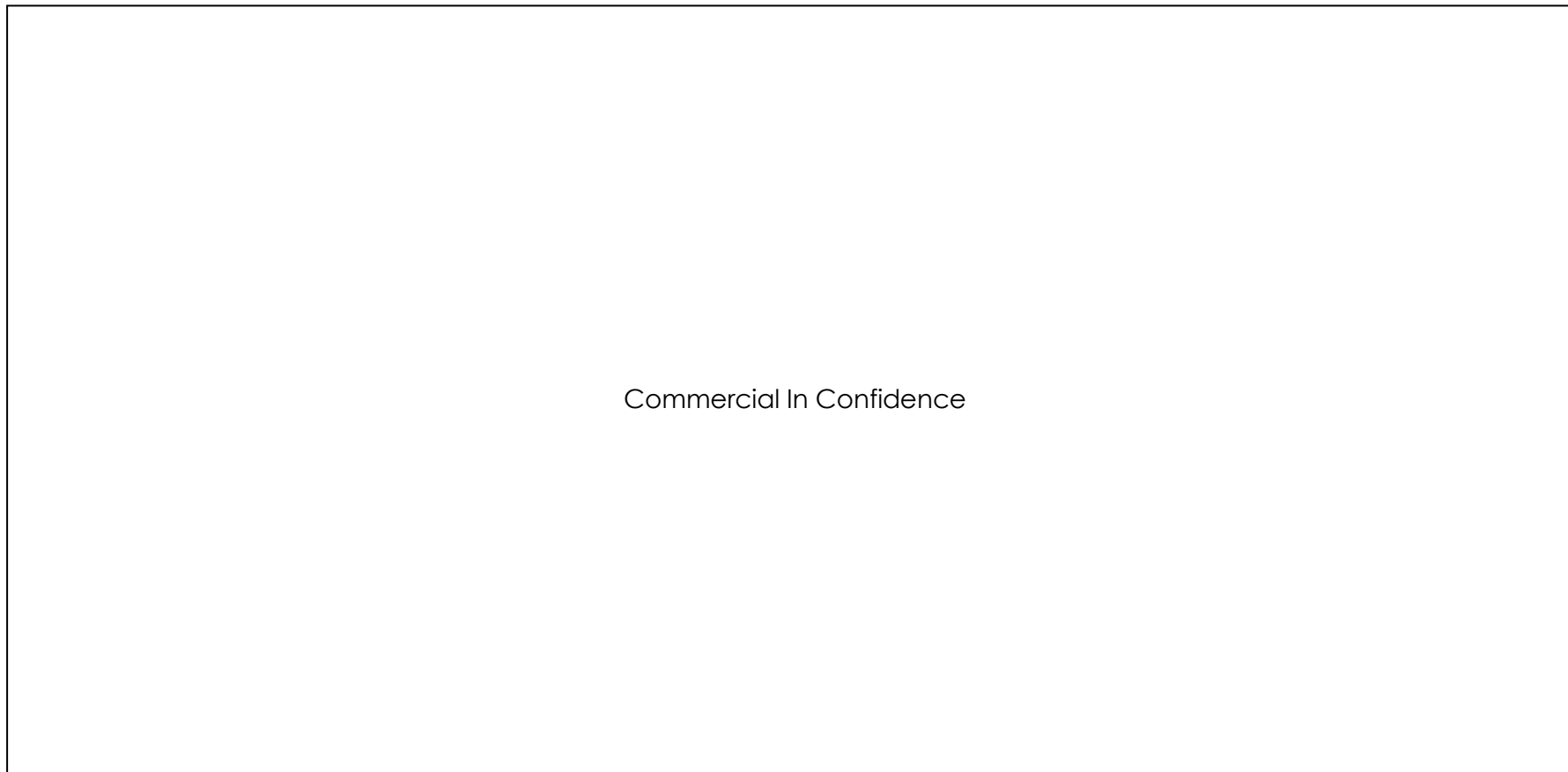
Table 8.2 – Option 3 costs across regulatory period real \$m

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8.8 Appendix H - Physical security control

Figure 8.4 – Physical Security Controls

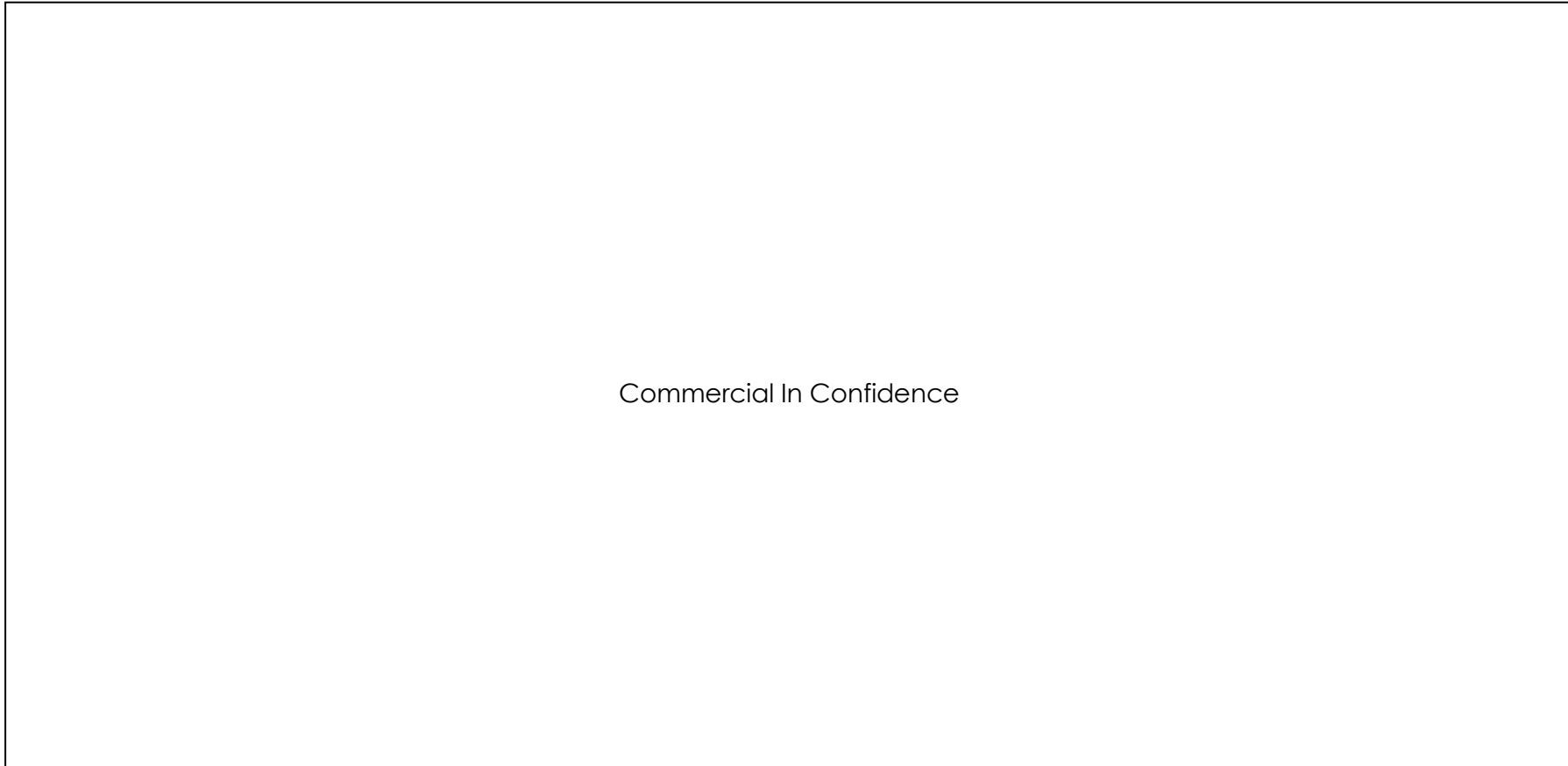


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8.9 Appendix I - Physical security controls

Figure 8.5 – Proportionally applied physical security controls





8.10 Appendix J Enterprise Risk Matrix - Likelihood Table and 5x5 Risk Matrix

Figure 8.6 – Likelihood Table

Level	Descriptor	Description*	Frequency*
5	Frequent	Expected to occur on a regular basis and many times	Many times in 1yr
4	Occasional	May occur occasionally or in many circumstances	Every 2yrs
3	Unlikely	Unlikely to occur but possible when certain circumstances prevail	Every 5yrs
2	Remote	Not anticipated but may occur if certain abnormal circumstances prevail	Every 20yrs
1	Rare	Conceivable, but has not been known to arise previously	Every 50yrs

Figure 8.7 – 5x5 Risk Matrix

		Impact (consequences)				
		1. Minimal	2. Minor	3. Significant	4. Major	5. Catastrophic
Likelihood	Frequent	Low	Moderate	High	Extreme	Extreme
	Occasional	Low	Low	Moderate	High	Extreme
	Unlikely	Negligible	Low	Moderate	High	High
	Remote	Negligible	Negligible	Low	Moderate	High
	Rare	Negligible	Negligible	Negligible	Low	Moderate



8.11 Appendix K - Energy sector cyber security events and trends

Figure 8.8 – Energy sector cyber security events and trends

