

Our Vision, Purpose and Values

enpowering

Our Vision

What we want to be

Empowering communities to share and use energy for a better tomorrow.

Our Purpose

What we stand for

To enable energy solutions that improve life.

Business Objectives

- Continuous improvements in safety culture and performance
- Operate at industry best practice for efficiency, delivering best value for customers
- Deliver real reductions in customers' distribution network charges
- Deliver a satisfactory Return on Capital Employed

Our Values

What we care about



Make safety your own



Be easy to do business with



Make every dollar count



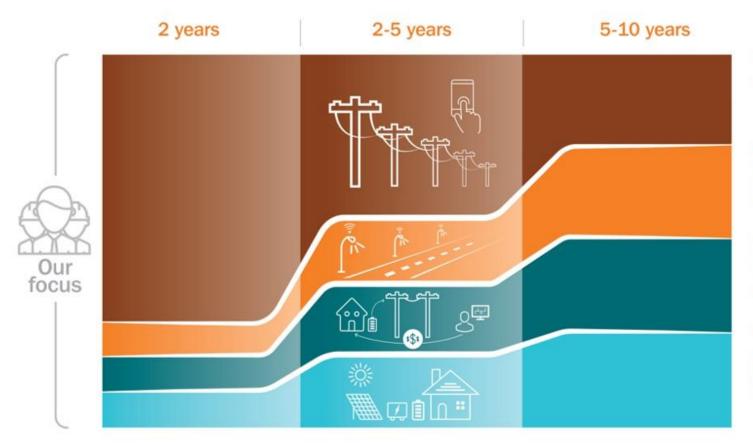
Be courageous, shape the future



Be inclusive, supportive and honest



Business strategy



Strengthen the core business

Realise the full value of our network resources

Maximise the value of being connected to the grid

Deliver energy to customers in new ways



Listening to our customers

Jul-Sept 201

Phase 1: Understanding our customers



Phase 2: Deep Dive



Phase 3: Testing

Feb 2018



Launch of Discussion Paper

- 6 mini groups
- Online survey n=752 residential customers and n=250 SME's
- > 11 in-depth interviews with stakeholders and large customers
- 7 Deliberative forums
- Dedicated microsite

1,590

total customers and stakeholders engaged

Engagement Focus Paper

- 6 mini groups
- Online survey n=754 residential customers and n=250 SME's
- > 16 in-depth interviews with large customers and stakeholders
- 7 Deliberative forums,54% repeat attendees
- Dedicated microsite

1,598

total customers and stakeholders engaged

Finalising Regulatory Proposal

- > 2 mini groups
- 3 'Closing the loop' forums
- Email materials to all participants
- Deliberative survey
- Dedicated microsite

300+

total customers & stakeholders engaged

Phase 4: Refining



Respond to AER Draft Determination

- 3 deliberative customer forums
- 3 Stakeholder deep dives
- In-depth interviews with large customers & Retailers
- Dedicated microsite

100+ total customers & stakeholders engaged

aged

Nov 2018

Nov 2018

stakenolders eng

Jan 2017

Jan-Jun 2017

Stakeholder engagement embedded in business strategy & culture



What our customers told us

Safety of customers and staff was seen as essential for doing business	
\$ Affordability	Essential Energy should be affordable for all. Network should provide value for money
Reliability	Ensuring electricity supply is available at all times. Minimum disruptions
Good customer service and communication	Good service in terms of call centre, response times and communication regarding disruptions
Encourage renewables	Working towards renewable sources of energy/caring for the environment
\$ Bill Transparency	Showing a breakdown of components of bill and associated costs
Innovative Technologies	Investigating and embracing new technologies

to help efficiently distribute energy



AER Draft Determination

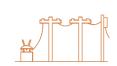
Essential Energy accepts the Draft Determination AER's



Operating Costs \$1,718M

by AER in Draft Determination

100% ACCEPTED



\$2,081M 99.09% ACCEPTED

by AER in
Draft Determination

AER proposed an industry-wide 0.38% reduction in the Rate of Return 5.96%



2019-24 Revenue Allowance of \$4,924M



Network
Charge
Decrease
of
0.44%



Revised Proposal: focus areas



When should tariff re-assignment occur?

Time of Use or Demand?

Tariff assignment based on technology?

Ability to opt out of cost reflective tariffs?

Peak demand charging windows?

RAB: options to address growth

Network of the Future: leveraging new technologies on the network



8 January 2019



Staying engaged...Always On







Face to face

Website



Email



Phone



SMS



Twitter



Facebook



Letters



Essential Energy

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