

Jemena Gas Networks (NSW) Ltd

2020-25 Access Arrangement Proposal

Attachment 2.3 Engagement materials



Planning your future investments

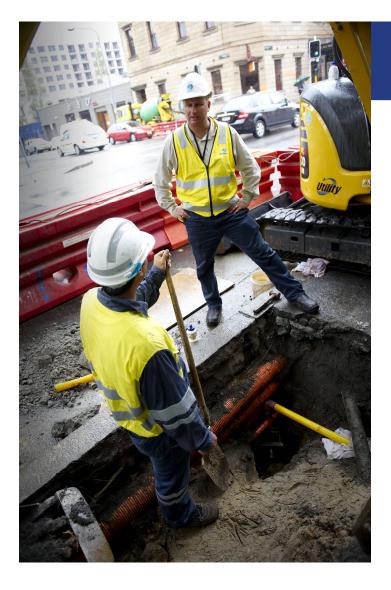


Welcome to the Jemena engineering team!



The future of gas for NSW households

2000	Today	2020	2030	2040	2050	2060		2060
Gas is the fuel of choice	2050 vision of zero carbon	Higher level of uncertainty	The fate of the gas network is clearer	Transition to zero carbon	Zero carbon emissions	Network thriving	OR	Network in trouble
	The Future	33972						
Prices low	NSW targets	How much gas	New fuel technologies	NSW working towards a zero-	NSW net zero- carbon			
Usage	zero-carbon by 2050	will each customer use?	developed	carbon future	emissions	100% hydrogen		Not 100% hydrogen
increasing	Federal energy policy unclear Renewable energy on the rise	Will prices increase or decrease? Is hydrogen a viable gas for our network?	Hydrogen network tested Fate of the gas network is known, either way!	by 2050 Jemena <i>hopefully</i> transitioning to 100% hydrogen	Are customers enjoying zero carbon hydrogen in their homes?	Customers connecting and using gas like today		Customers continue to leave the network



There are two choices for 2020-2030

Big pipes



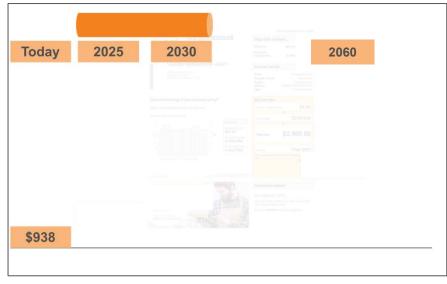
Your bill today, in 2025, 2030.....and 2060

Today	2025	2	2030	unt	Prendly Australian since 1807. Important numbers.	2060	
			¹ glunlahdel ^a tullitullettullettullet Adamaselen hangle 1 songele Strong Salaret Strang Book 22.22	p _p na.	Emplifies: aigl.com.au or 131 245 Fault a and emmergioniae: 131 605 (Jensens Das) Account details. Name, maker, Samper Busines Account research Starting Busines Addresses Addresses Addresses Addresses		
\$938							NO
9							SC



Option 1: Big Pipes

Big pipes







Option 1: Big Pipes

1. Big pipes







Option 1: Big Pipes – scenario 1

1. Big pipes







Questions and comments







Option 1: Big Pipes – scenario 1

Big pipes







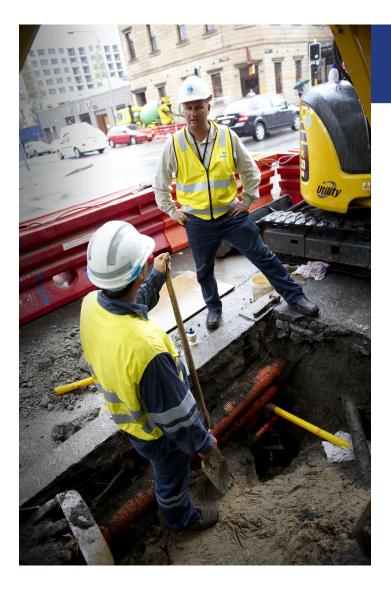
Option 1: Big Pipes – scenario 2

Big pipes

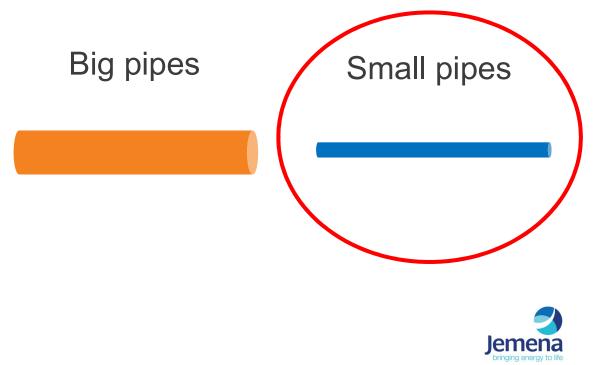








There are two choices for 2020-2030



Option 2: Small Pipes

Big pipes









Option 2: Small Pipes

Big pipes









Option 2: Small Pipes

Big pipes









The impact of installing gas pipes on developed land

Oran park 2011



Oran park 2017

70

Option 2: Small Pipes – scenario 1

Big pipes



71





Option 2: Small Pipes – scenario 2

Big pipes









Questions and comments



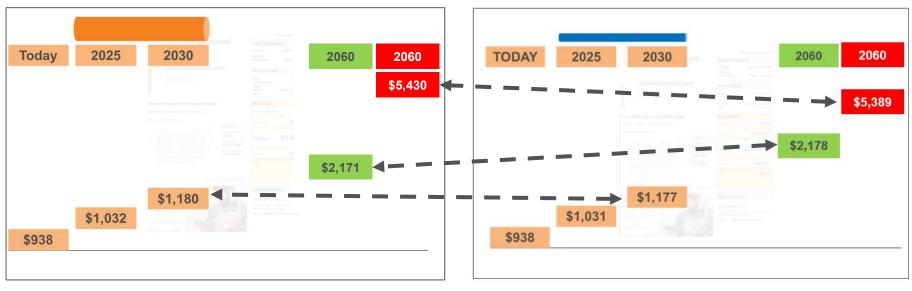




There are two choices

1: Big pipes

2: Small pipes



Average gas bill over 40 years

There are two choices:

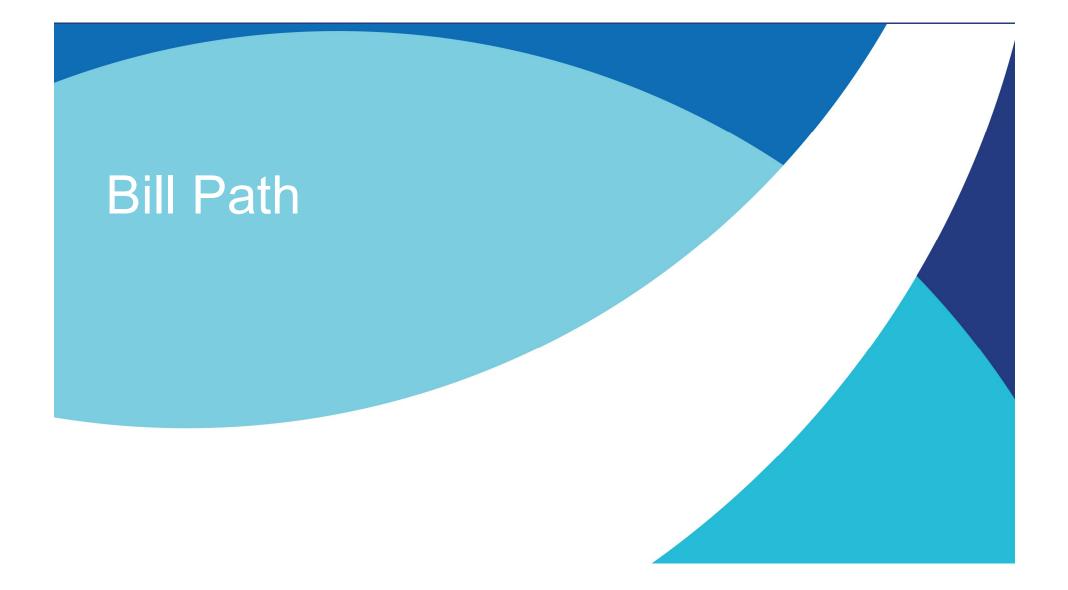
1: Big pipes

2: Small pipes



Average gas bill over 40 years





Introduction

The regulator makes a decision on our price movements over our 5 year plan.

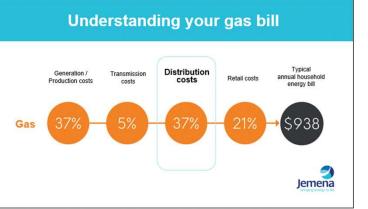
i.e. How much of the total revenue for 2020-2025 will be charged to you each year (and subsequent quarterly bill).

We want to understand your preference between two different scenarios:

- 1. Steady as you go
- 2. Pressure off early

We are neutral on our preference: when converted into today's dollars, we receive the same amount of revenue over the 5 year period under each scenario.





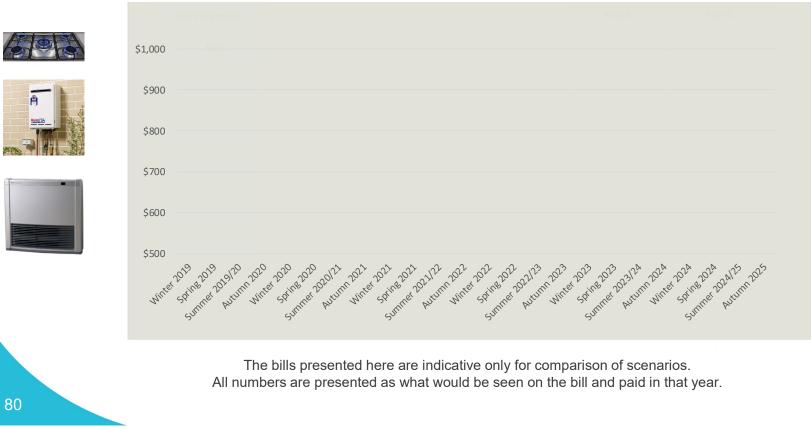
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79

Example only



Gas bill over time



Example only



\$1





81

	Final year of current period	Year 1	Year 2	Year 3	Year 4	Year 5			
1,000	\$938								
\$900									
\$800									
\$700									
\$600									
\$500	0 ¹⁹ 0 ¹⁹ 0 ¹⁹ 0 ¹⁰ 00	12 02 02 02 02 0	~ 0 ² v ² 0 ² 0	r or nr or	13 00 ²³ 21 ²⁴ 00 ²⁴ 00	14 024 112 023			
Winter	2 ¹⁹ Spine 2 ¹⁹ 2 ¹⁹ 2 ¹⁹ 2 ¹⁹ 2 ¹⁰	summer Auturn write is	Summer Det unn winter s	sunne De Autunn white	Summer 2023 unm binter 2	Summer Autumnit			

Gas bill over time

The bills presented here are indicative only for comparison of scenarios. All numbers are presented as what would be seen on the bill and paid in that year.

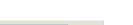


82

Final year of current Year 1 Year 2 Year 3 Year 4 Year 5 period \$1,000 \$938 \$914 \$900 \$800 \$700 \$600 \$500 Summer 2019/20 Auturn 2020 Summer 200121 5911782021 sunner 202122 50tine2019 winter 2020 59tine2020 Autumn 2021 59tin82022 Sunner 202223 summer 22415 Winter 2019 winter 2021 Autumn 2022 Winter 2022 Autumn 2023 winter 2023 Spring 2024 Autumn2025 59tin82023 ummer 2023/24 Autumn 2024 winter 2024 Annual bill The bills presented here are indicative only for comparison of scenarios.

Gas bill over time

All numbers are presented as what would be seen on the bill and paid in that year.



Example only

Jemena bringing energy to lif

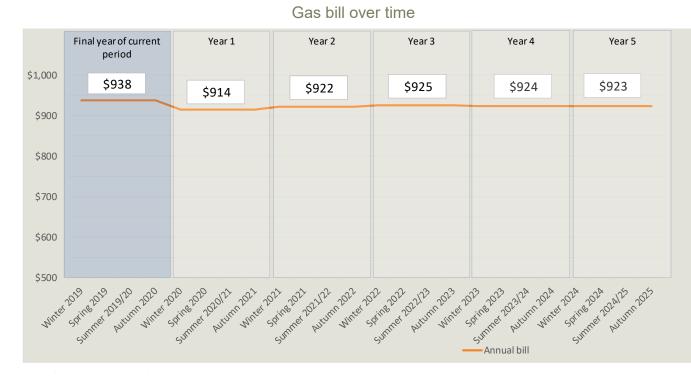
Example only







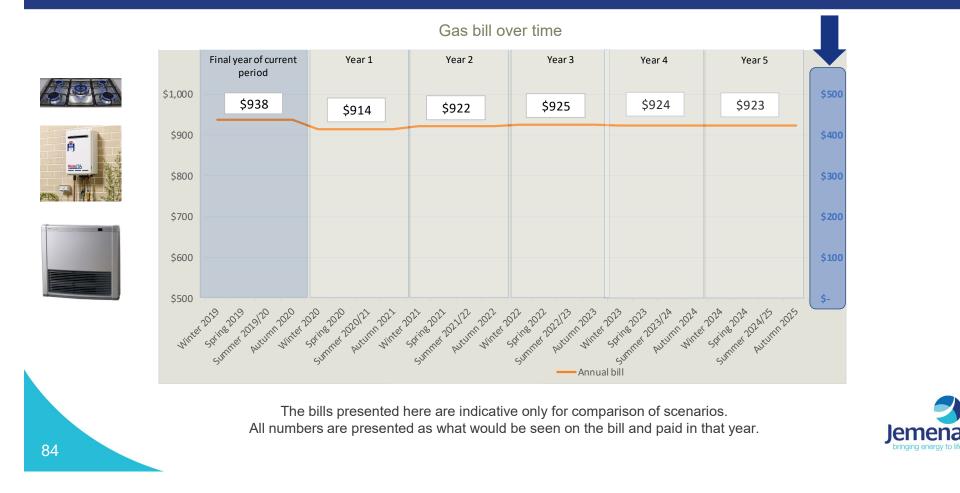
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The bills presented here are indicative only for comparison of scenarios. All numbers are presented as what would be seen on the bill and paid in that year.



Example only



Gas bill over time Final year of current Year 1 Year 2 Year 3 Year 4 Year 5 period \$1,000 \$500 \$938 \$925 \$923 \$922 \$924 \$914 \$900 \$400 \$370 \$800 \$300 \$207 \$189 \$700 \$200 \$172 \$600 \$100 Autom Minter 221 \$500 \$-Summer 2019/20 Spring2019 Autumn 2020 winter 222 Spring 2020 Summer 200121 Autumn2022 summer 2023/24 Summer 22,412 winter 2019 spring 2021 -mer 2021/22 Winter 2022 59th82022 nner 2022123 Autumn 2023 Winter 2023 Spring 2023 Auturn 2024 winter 2024 Spring 2024 AUTUMN 2025 2019 winter bill Annual bill Quarterly bill

The bills presented here are indicative only for comparison of scenarios. All numbers are presented as what would be seen on the bill and paid in that year.



Example only



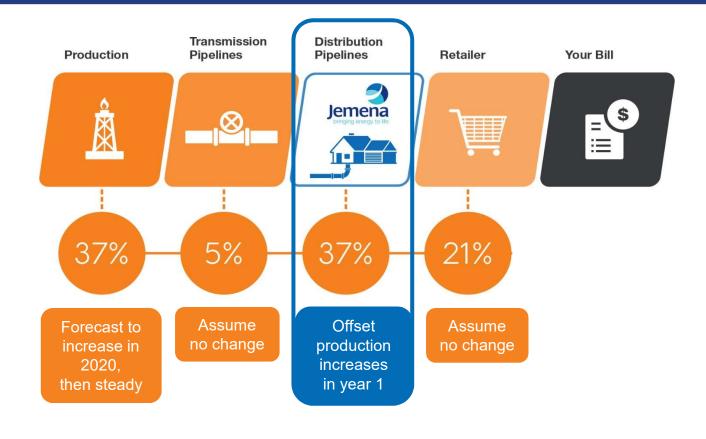
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Example only

jemena



Option 2: Pressure off early





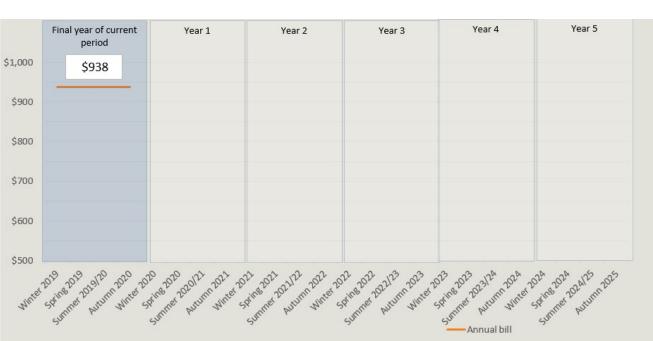
Option 2: Pressure off early

Example only









Gas bill over time

The bills presented here are indicative only for comparison of scenarios. All numbers are presented as what would be seen on the bill and paid in that year.





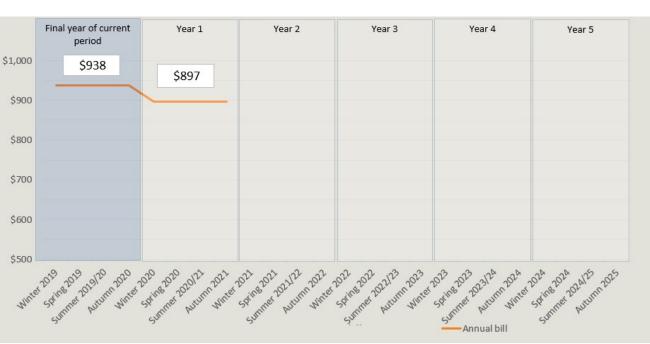
Option 2: Pressure off early

Example only









Gas bill over time

The bills presented here are indicative only for comparison of scenarios. All numbers are presented as what would be seen on the bill and paid in that year.





Option 2: Pressure off early

Example only







90



Gas bill over time

The bills presented here are indicative only for comparison of scenarios. All numbers are presented as what would be seen on the bill and paid in that year.



Option 2: Pressure off early

Example only







91



Gas bill over time

The bills presented here are indicative only for comparison of scenarios. All numbers are presented as what would be seen on the bill and paid in that year.



Questions and comments





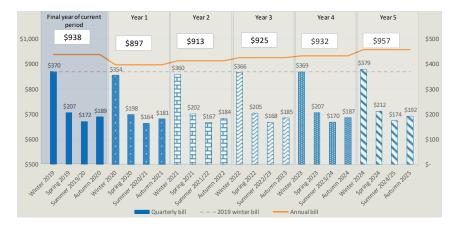


Which option do you prefer?

1: Steady as you go

2: Pressure off early









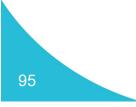
Bringing your recommendations together

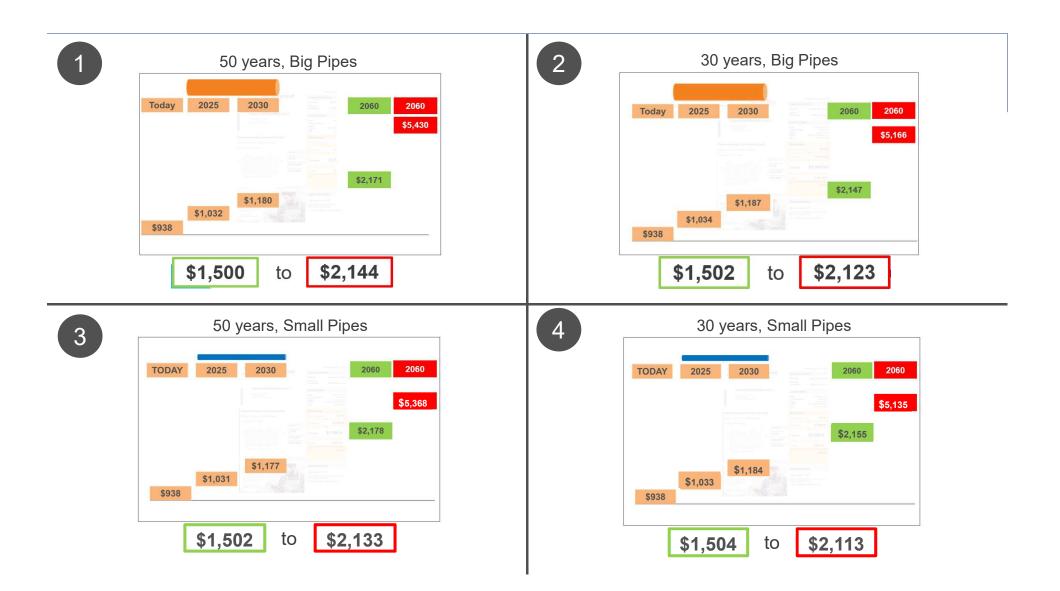
Are you comfortable with your overall recommendation?





Jemena





Are you comfortable with your overall recommendation?

Some things to consider – what NSW has said so far:

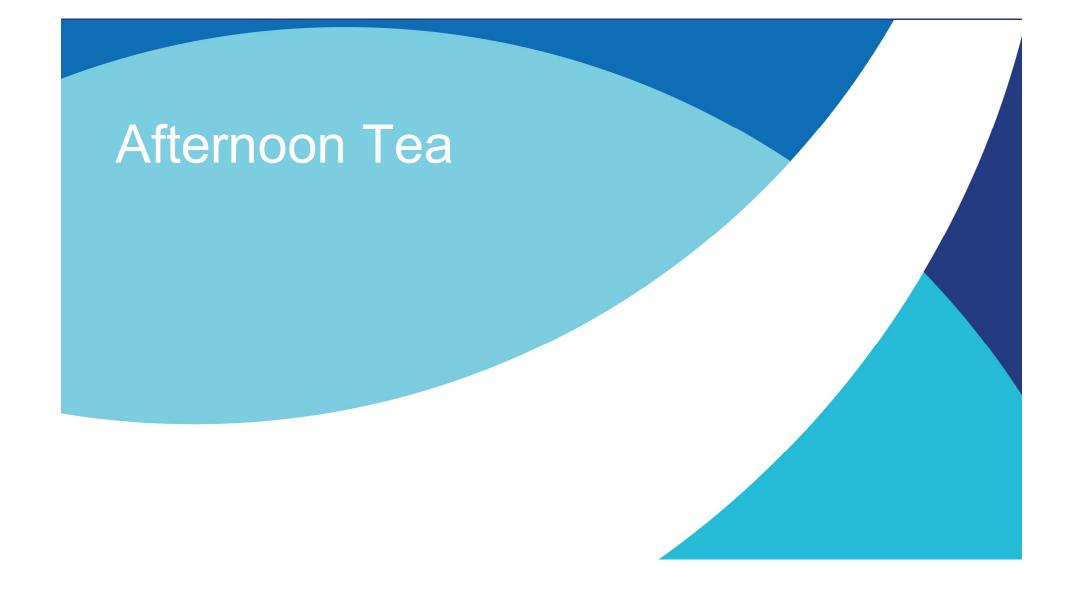
1. Price is top of mind

2. Long-term impacts are important

3. Fair outcomes are valued







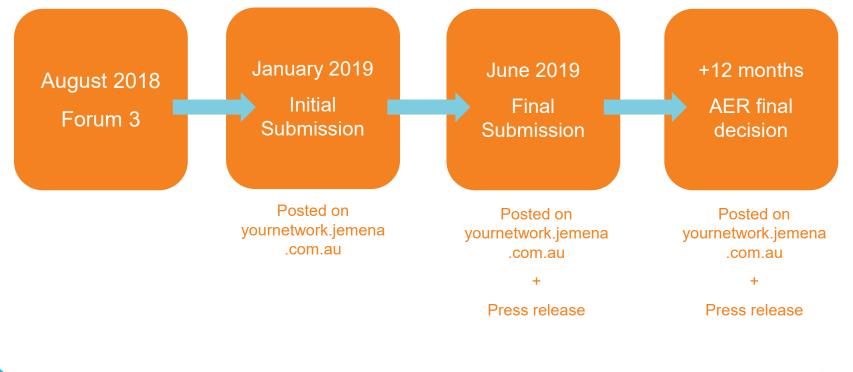
Guiding Principles for our proposal: -Affordability -Reliability -Environment -Fairness Questions:

What's the most important thing you'd like to tell Jemena about this theme? What does this topic mean to you? What should Jemena be mindful of when developing the 5 Year Plan? How does this impact your community? How does this impact the future of the network?

Appoint two spokespeople from your group to present back to the room!

Where to from here?

The road ahead









There are two choices for 2020-2030

1.50 year recovery



2. 30 year recovery

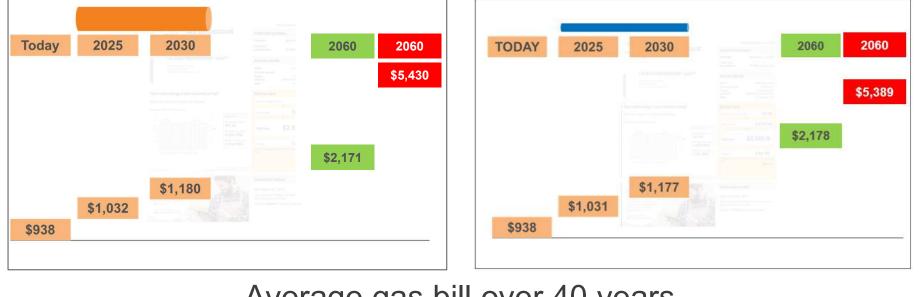




There are two choices for 2020-2030

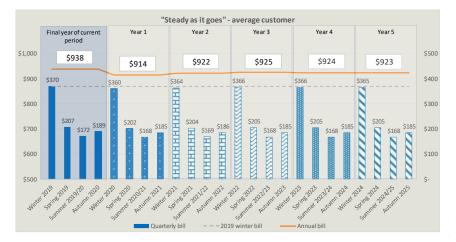
1. Big pipes

2. Small pipes

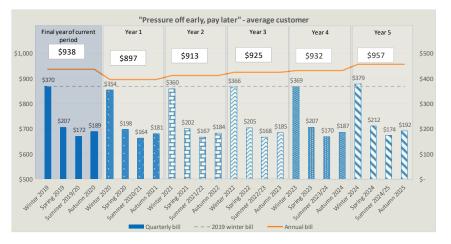


Which option do you prefer?

Option 1: Steady as you go



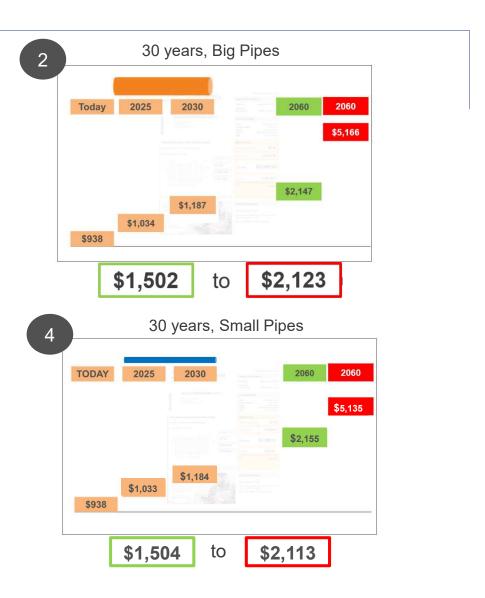
Option 2: Pressure off early











VOTING PAPER

RETHINKING OUR FUTURE INVESTMENTS

	Tick to vote for your preferred option
Option 1: Big Pipes	
Option 2: Small Pipes	

VOTING PAPER

A NEW APPROACH TO RECOVERING THE COST OF NEW GAS PIPES

	Tick to vote for your preferred option
Option 1: Maintain 50 years recovery	
Option 2: Speed up recovery over 30 years	

VOTING PAPER

BILL PATH

	Tick to vote for your preferred option
Option 1: Steady as you go	
Option 2: Pressure off early	

VOTING PAPER

BILL PATH

	Tick to vote for your preferred option
Option 1: Steady as you go	
Option 2: Pressure off early	

VOTING PAPER

OVERALL: are you still comfortable with your total recommendations for Rethinking our Future Investments and A New Approach?

	Tick to vote for your preferred option	
YES!		
NO!		

RELIABILITY

Questions:

- What does this topic mean to you?
- What should Jemena be mindful of when developing the 5-year plan?
- How does this impact your community?
- How does this impact the future of the network?

Please write your ideas here:



AFFORDABILITY

Questions:

- What does this topic mean to you?
- What should Jemena be mindful of when developing the 5-year plan?
- How does this impact your community?
- How does this impact the future of the network?
- Solution Please write your ideas here:

THE ENVIRONMENT

Questions:

- What does this topic mean to you?
- What should Jemena be mindful of when developing the 5-year plan?
- How does this impact your community?
- How does this impact the future of the network?

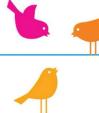
Please write your answers here:

FAIRNESS ACROSS OUR COMMUNITIES

Questions:

- What does this topic mean to you?
- What should Jemena be mindful of when developing the 5-year plan?
- How does this impact your community?
- How does this impact the future of the network?

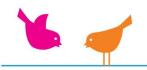
Please write your answers here:





EMBEDDED NETWORKS DISCUSSION GUIDE

Project:	Jemena Gas Network - Pha	Jemena Gas Network - Phase 2 Engagement			
Workshop:	Embedded Networks - Ret	Embedded Networks - Retirement Communities - Discussion Guide			
Details:					
Date:	Wednesday 15 August, 10.30am-12.00pm	Time:	10am (set up) 10.30am-12.00pm (session) 12.00pm-1pm (pack down)	Duration:	2.5 hours (inc set up)
Venue:	The Graeme Delbridge Community Centre, Donald Robinson Village, 81 Flora Street, Kirrawee NSW 2232	Team Members:	Lucy Cole Edelstein (Lead Facilitator, Senior Executive - Communications Straigh Talk RPS Group), Merryn Spencer (Senior Consultant - Communications RPS Group) Kate Hawke (Customer Engagement Manager, Jemena) Caroline McGeechan (Commercial Stream Lead, Jemena) Greg Murphy, Retirement Living Manager (Anglicare)		



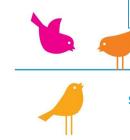


Workshop purpose	Agree ground rules, working together, build trust and connect with each other as a group.
	Introduce and explain who and what Jemena is.
	 Overview of process - working on key issues of fairness and costs.
	 Understand personal experiences of financial security and insecurity, understand motivations, barriers and challenges amongst retirement living communities in regard to gas and power costs (including embedded networks)
	 Understand, plan for and adapt to rising power and gas costs.

Time	Sessio	on	Activity Content	Speaker	Equipment
10.00am	E	Bump in	Prepare room and materials		
10.00am- 10.30am (30mins)		Participants arrive, sign in	Informal welcome and sign inParticipants take name tag	Lead facilitator Lucy Cole- Edelstein	Name tags Sign in sheet Greg to arrange catering (if needed)
10.30am (5 mins)	١	Commence workshop Formal welcome	Acknowledgement of country Welcome! Introductions of team Expectations for workshop Housekeeping	Lead facilitator Lucy Cole- Edelstein	Notebooks for Jemena team
10.35am (5 mins)			 Explanation of study circles - community led solutions to difficult issues; neutral facilitator; working as a group to come up with ideas. Follows a clear process - first session is very much personal experiences; second session is about what does it mean for others? This is to assist Jemena to consult with the community and engage with customers effectively. 	Lead facilitator Lucy Cole- Edelstein	Laptop for note taking - Merryn



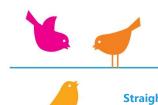
Time Ses	sion A	ctivity Content	Speaker	Equipment
		Participants are asked about their experiences with workshops, focus groups, committees to date. Do they have any initial thoughts or anxieties?		
10.35-45 (10mins)		Introduction to Jemena - who they are Play video - the pricing and services plan Why we are talking to you, and Jemena's commitment to shaping future plans and listening to you throughout this process.	Kate Hawke Lead facilitator Lucy Cole- Edelstein	Kate to speak about introduction to Jemena and about why we're here Your Network Your Say – have your say or the Jemena 2020-2025 Gas Pricing and Services Plan: https://youtu.be/wdEL6Mqiba0 Also look at own gas bills - each participant would have brought this
10.45-11.15am (30mins)	Your experience	 Introduction from each participant NB: What happens when you get a large bill? We would like to hear about each person's experience. What is your current source of information about gas, how could we make it easier for you to access information? How sensitive are you to the price of gas, and what impact does a price increase / decrease have to your standard of living? What information do you have / would you need to manage your energy costs? 	Lead facilitator Lucy Cole- Edelstein	Blank A4 Sheets Laptop for notetaking Textas Post-it notes
11.30am - 11.50am (20mins)	Your Retirement Living Experience	 In this section we are asking you to reflect on your experience: Free flowing discussion - identify emerging themes Where do you get your information from? (friends, family? The library?) Was how you were going to be billed for these services a consideration when you selected your retirement living? 	Lead facilitator Lucy Cole- Edelstein	Textas Your bill explained - handout (if required)



Time Ses	sion Ac	tivity	Content	Speaker	Equipment
			Was what appliance you had choice over a decision when choosing your retirement living i.e. electricity only or combination of gas and electricity?		
			Did this change for you when you came to retirement living? How was it different to your previous experience of gas?		
			If you could choose, what appliances would you use gas for i.e. cooking, hot water, heating?		
			Would you prefer to have an individual bill or a single bill for the retirement living that is split between residents?		
		1	If Jemena was to move to only offering a single meter for the retirement living, so that there was only one bill, that the retirement living had to decide how to split - how should that bill be split? What's fair?		
		•	How are your gas/electricity charges calculated? Do you get charged based on your usage, or is it a proportionate charge allocated to your unit?		
			Who do you receive this bill from?		
			Have you raised any issues or complaints with your electricity bill, and who they raised those issues with, and whether they were satisfied with the outcome?		
		i	Have you raised any issues or complaints with your gas bill, and who they raised those issues with, and whether they were satisfied with the outcome?		
11.50-12 noon (10min)	VBM Feedback	solut	ena currently provides both VBM and Individualised metering tions to developers when they build new retirement munities or apartment blocks.	Lead facilitator Lucy Cole- Edelstein	Notes from Greg: We understand that Gas (for hot water) is individually metered (using a Jemena wa
			do you feel about these solutions and should Jemena inue to offer both options?		flow rate meter) and charged to each



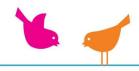
Time S	ession	Activity Content	Speaker	Equipment
		 If Jemena was to move to only offering a single meter for the retirement living, so that there was only one bill, that the retirement living community had to decide how to split - would there be any requirements / restrictions you would want in place? Did you have any expectation for how these services would be paid for? And has your experience met your expectations? What are the benefits and disadvantages of having an individual bill? 		apartment by the residents' chosen gas retailer. Given the difficulties with individual gas billing (and false estimated readings) we have explored having the Village pay for all gas usage and including these costs in recurrent charges (also known as resident levies – similar to strata fees). Unfortunately, as older retirees enjoy very competitive gas usage charges, it was not financial viable to make such a change.
12.00-12.10 (10min)	Conclusion	Thank you for coming! Feedback forms What did you think? How do you feel? Do you have any questions or feedback for Jemena? Please take your stiped as you head home.	Lead facilitator Lucy Cole- Edelstein	Feedback Forms Stipends Distributed



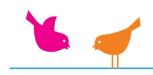
STRAIGHTTALK RUNSHEET: LARGE USER FORUM

Project:	Jemena Large User foru	Jemena Large User forum							
Workshop:	45 min section of Large	e User forum		Video session:	No				
Details:	Details:								
Date:	Friday 30th Nov 2018	Time:	Forum: 1:30pm – 2:15pm Entire program: 3 hours (Rachel to be there for the entire 3 hours)	Duration:	45 mins				
Venue:	Four Season Hotel, 199 George Street, The Rocks , Sydney, NSW 2000	Team Members:	Rachel Fox, RPS Straight Talk (Lead Facilitator), Merryn Spencer (project support) Gabrielle Sycamore, Jemena Ana Dijanosic, Jemena	Pre-Read:	N/A				

Workshop purpose	Introduce our Large customers to some of the issues facing the gas network
	Solicit customer views on issues that affect the AA
	Seek feedback and input on changes to the energy market
	Talk to participants about big picture price change and considerations such as zero carbon and bill path, and how these are addressed in the proposal.

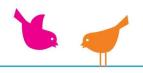


Time	Session	Content	Speaker	Stimulus
	Optional warm up	Optional warm up – at your table introduce yourselves and 1) identify key issues you would like to hear about today from Jemena and 2) 2) what you would like to get from sessions today		lf Jemena person on each table can take notes
1:30pm – 10am 5 mins)	Presentation Large Customer Feedback for the AA 2020- 2025	Update on the AA process – where we are in the journey The external environment we are mindful of when developing our 2020-2025 proposal	Gabby	Powerpoint
1:35pm – (5 mins)	Question 1: Large Customer Feedback	 When considering how we balance the needs of our customers and the short and long term we want to understand the priorities of our Large customers. We understand that you would like to be consulted on the key issues for the future of Jemena so this is your opportunity to have your say. We get that there is a need to consult with you at this opportune time. I'll be the first to point out I'm the least informed person in the room, so you're the experts, and we want to hear more from you. We'd like to know where you are placed so our large customer views are heard. Our questions for you are: Where should Jemena be on the following spectrum of short term and long term? Residential Small business customers- demand market Large customers - where is the greatest need What about Price and Reliability? Please discuss at your tables and then write down your answers individually. 	Rachel Fox	Presentation Posting of question Table Discussion Writing down in booklets / capture comments on feedback sheet



Time	Session	Content	Speaker	Stimulus
1:40pm –	Exercise 1:	The NSW government target of being net zero carbon by 2050 has given us food for	Lead Facilitator	Presentation
(10 mins)	The energy trilemma	thought.		Posting of question
		This session is about discussion of how savvy businesses may adjust to these targets and how you would go about doing this.		Table Discussion
		 In the next regulatory period 2020-2025, where do you think Jemena should focus? 		Writing down in booklets /
		 Do you think that should change beyond 2025? 		capture comments on feedback
		Please discuss at your tables and then write down your answers individually.		sheet
1:50pm –	Exercise 2:	Understanding the impact on your business of changes in price	Rachel	Presentation
(10 mins)	Price Path	Which option do you prefer?		Posting of question
		(1) an equal amount each year		Table Discussion
		(2) a less in early years, but more in later years		Writing down in booklets /
		Prompt: possible impacts on expansion / Productivity / reduced margin / increase prices		capture comments on feedback sheet
		How has your business responded in the past?		
		Please discuss at your tables and then write down your answers individually.		
1:55pm –	Presentation	Price Impacts:	Gabby	Presentation
(5 mins)		Understanding how variations in your costs impact your business will help us get to the overall price and the price path right (see speaker notes)		
2:00pm –	Exercise 3:	Thank you. The detail around this has given us much to think about.	Rachel	Presentation
(10 mins)	Price Impacts	To reiterate, the discussion points are:		Posting of question
	impacto	Describe how your business would respond if network charges increased 5%		Table Discussion
		• And would there be any impact if network prices went down by 5%?		Writing down in booklets /
		Which bill path is your preference?		capture comments on feedback
		Please discuss at your tables and then write down your answers individually.		sheet

Time	Session	Content	Speaker	Stimulus
Exercise 4:	Exercise 4:	We'd like to hear from you on 3 points:	Gaby (intro)	Presentation
NSW 2050 Vision	NSW 2050 Vision	• Is your business responding to this target, and in what ways?	Rachel	Posting of question
		• To what extent do you think Jemena has a role in achieving this target?		Table Discussion
		Should we be proactively investing in a transition to Hydrogen – do you think		Writing down in booklets /
		government policy needs to lead the way and Jemena should be reactive to this – or do you think the target is unachievable or not relevant for informing business strategy?		capture comments on feedback
				sheet
	Short and	In what circumstances would you support Jemena implementing changes that cause a network price increase between 2020 and 2025?	Gaby (intro)	
	longer term price impacts	I would never support such changes	Rachel	
		 I would only support such changes if your total Jemena network price still reduced; 		
		• I would only support such changes if the AER also supported them;		
		• Other.		
2.10pm	Wrap up	Thank you so much for your feedback today.		Collect work books (MS)
(5min)		We will collate the information from your booklets and formulate a summary of today's consultation for Jemena to feedback to you.		Feedback forms – distribute and return
		We have a feedback from for you to complete to detail your thoughts on how today went.		
		If you want to continue the conversation there is an opportunity to speak in person with the team here today		
		You can also email us – talk@straight-talk.com.au		



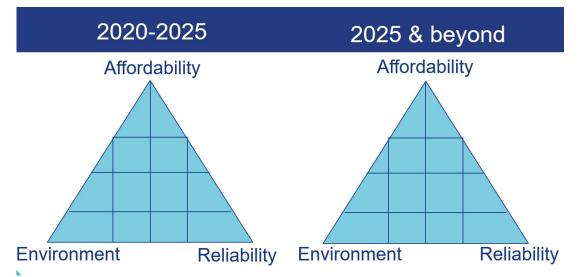


Jemena Workbook - Large User Forum

QUESTION 1: THE ENERGY TRILEMMA

How do you think Jemena should balance affordability, reliability and the environment over the next five years and beyond?

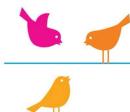
Below are two triangles - the first symbolising the period 2020-2025 and the second symbolising 2025 and beyond. Mark where you think Jemena should be balancing affordability, reliability and the environment by colouring in one box in each of the triangles.



In the space below, please write down your thoughts and comments on how Jemena should balance affordability, reliability and the environment:

Between 2020 and 2025___

2025 and beyond______



QUESTION 2: FAIRNESS

We would like to know how you think Jemena should be responding to the question of "what is fair"?

Affordability

Taking into consideration the impact on customers today, with the impact on those in the future, should Jemena prioritise addressing affordability in the short, medium or long term?

Please tick one circle

Short term



Long Term

Long Term



Planning the network

Taking into consideration the impact on customers today, with the impact on those in the future, should Jemena prioritise addressing planning the network in the short, medium or long term?

Medium term

Please tick one circle

Short term



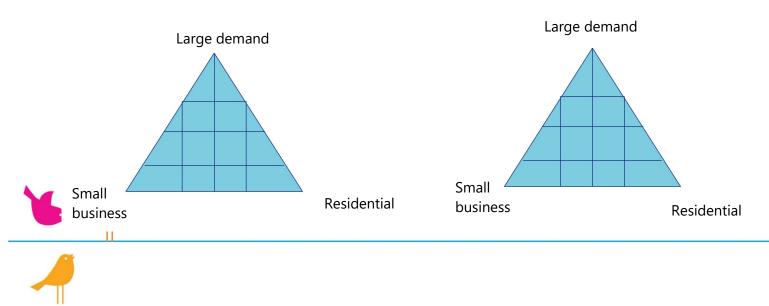
Balancing customers

We would like to know how you think Jemena should be balancing the needs of residential, small business and large demand customers now and into the future?

Below are two triangles - the first symbolising the period 2020-2025 and the second symbolising 2025 and beyond. Mark where you think Jemena should be balancing residential, small business and large demand customers by colouring in one box in each of the triangles.

2020-2025

2025 and beyond



Do you have any key questions or comments? Write your thoughts below!

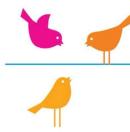
QUESTION 3: THE PRICE PATH

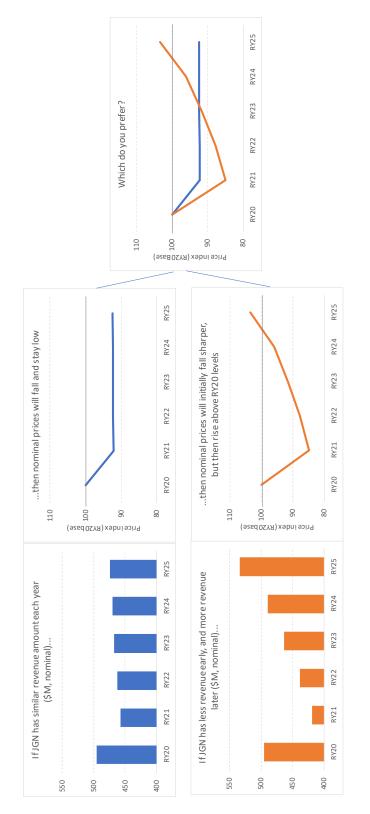
For our 2020-25 plan, we need to take a view on the timing for recovering our costs over the 5year period. We would appreciate your views on how we recover our costs in line with two broad options.

- 🖌 Recover an equal amount each year
- **6** Recover less in early years, but more in later years

These are illustrated in the figure overleaf

Write your thoughts below!





Left: price path options

6

QUESTION 4: PRICE IMPACTS

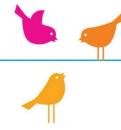
Understanding how variations in your costs impact your business will help us to get the overall price and the price path right. The information we gather from you will help us to make decisions in the long-term.

Describe how your business would respond if network charges increased 5%

You might want to consider how it might affect growth or expansion plans? Would you be able to pass the price on to your customers or would it impact margins? Would there be any productivity implications? Would it trigger changes to the fuel source or changes to equipment?

And would there be any impact if network prices went down by 5%?

Has your business triggered / or made any of these changes in the past in response to changes in your gas network price?



QUESTION 5: HYDROGEN AND THE 2050 VISION

One of the changes we have seen during the current regulatory period is the announcement of the NSW Climate Change Policy Framework by the NSW government in 2016. This sets a target for NSW to be net carbon zero by 2050.

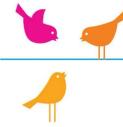
Is your business responding to this target, and in what ways? *Write your thoughts below!*

Should we be proactively investing in a transition to Hydrogen – do you think government policy needs to lead the way and Jemena should be reactive to this? Or do you think the target is unachievable or not relevant for informing our business strategy?

Write your thoughts below!

To what extent do you think Jemena has a role in achieving this target?

Write your thoughts below!



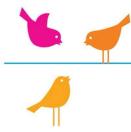
QUESTION 6: NSW 2050 VISION

In what circumstances would you support Jemena implementing changes that cause a network price increase between 2020 and 2025?

Please indicate your preference by ticking your preferred option below. Please tick one option only.

I would never support such changes
 I would only support such changes if your total Jemena network price still reduced
 I would only support such changes if the AER also supported them
 Other

Write your thoughts below!



POST EVENT FEEDBACK FORM

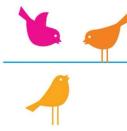
Event	Jemena Gas Network - Phase 2 engagement - Large Customer Forum
Date	Friday 30 November 2018

	Strongly disagree	Disagree	Neutral	Agree	Strongly agree
The workshop timing was appropriate	1	2	3	4	5
The venue was appropriate	1	2	3	4	5
The workshop objectives were clearly stated	1	2	3	4	5
The facilitator presented clearly and logically	1	2	3	4	5
The workshop content was interesting	1	2	3	4	5
The facilitator allowed me and others to have a say	1	2	3	4	5
There were opportunities for me to participate in an engaging and appropriate way	1	2	3	4	5
I trust Jemena more than before	1	2	3	4	5

Do you have any suggestions about how the workshop could have been improved?

What did you value most about today's workshop?

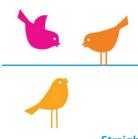
Do you have any other comments about the workshop, Jemena or gas pricing?



Thank you so much for participating today, and for your considered and thoughtful feedback.

Please return your booklet to the team at the end of the session so we can ensure your thoughts are heard.

Thankyou, RPS Straight Talk & Jemena



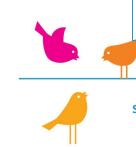
FOCUS GROUP DISCUSSION GUIDE

Project:	Jemena Gas Network - Phase 2 Engagement					
Workshop:	Small Business Focus Grou	p - Griffith and Riverina				
Details:						
Date: Venue:	Friday 24 August Quest Griffith 53 Railway Street Griffith 2680	Time: Team Members:	5pm-5.30pm - set up 5.30pm-7.00pm 7pm - participants depart - debrief (if required) Lucy Cole-Edelstein (Lead Facilitator) Sesilia Devine (Project Support) Alex McPherson, Asset Regulation and Strategy Mar	Duration:	1.5 hours	
Workshop purpose		 Overview of process - gas as well as future p Build trust and work t 	group process and concepts we will be covering exploring key issues for businesses of pricing, fairness projections and considerations ogether and connect with each other as a group nd commercial needs for the Riverina	s, business ne	eds, and the role of	

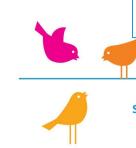
Time	Session	Content	Speaker	Equipment
5.00pm	Room set up,	Organise tables and chairs, check catering	Lead Facilitator	Sign in sheet
(30 min)	participants arrive	Snacks for arrival (organised by venue), sign ins, permission forms		Pens, paper



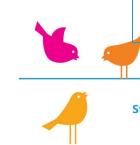
Time	Session	Content	Speaker	Equipment
		Participants arrive and team to welcome them as they arrive		
5.30pm-	Welcome and	 Acknowledgement of Country 		
5.40pm	introductions	 Thank you for coming! We're so excited you can be here today to speak with us! 		
		 State objectives - to find out perceptions and business needs, the role of gas as well as future projections and considerations. 		
		 Housekeeping - the session is being recorded and viewed. 		
		 Please switch off your mobile or put it on silent - put mobile phones away 		
		 People taking notes, help yourself to snacks, bathroom location. 		
		 In case of an emergency, please exit the building in an orderly fashion. 		
		 We also have a videographer here today who may be capturing images of the group and interviews. If you do not want to appear in any footage, please advise. 		
		 As we have a lot of people in the room, can I please remind everyone to respect each others point of view 		
		 Personal introductions: I would love to understand who is in the room today. Could everyone please briefly introduce themselves, your role and responsibilities? 		
5.40pm- 5.50pm	The role of gas in your business	We're going to ask some questions to understand the role of gas in your business.	Lead Facilitator	NA
	Understanding	(1:1 interviews - participants pair up and ask 5 questions of each other, or group discussion - depends on group)		
	your business and	(5 questions x 2 mins each)		
	the role of gas	- How you use gas in your business currently?		
-		- Who are the end users?		



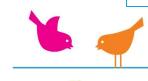
Time	Session	Content	Speaker	Equipment
		- Who controls how the gas is used?		
		- How is the gas distributed? What appliances are used?		
		- Is your gas use generally fixed/stable? (Why or why not? Is		
		your usage seasonal?)		
		Plenary and share answers, discussion of each		
5.50pm-	Familiarisation	Jemena spokesperson to explain the role of Jemena, what we do, why	Alex McPherson	Laptop and projector (Sesi to operate)
6.00pm	and about Jemena	we are speaking with you, and why what you say is important to us:		Introduction to
(10min)		Play videos - introduction to Jemena and the future of gas.		Jemena: <u>https://youtu.be/AOb1TfotNC</u>
				The Future of Gas: <u>https://youtu.be/-</u>
				<u>6ZevrJwvyU</u>
6.00pm-	Loss of supply,	Plenary discussion	Lead Facilitator	Notes taken on laptop (Sesi)
6.10pm	pressure and gas usage over time	- Have you ever experienced a loss of gas supply?		
(10mins)		(What happened, how did this affect your business, when did it happen,		
		what was the resolution, is this a continuous issue?		
		Do you think the timeliness of notification or length / duration of outage has an impact?		
		- What about a loss of pressure?		
		(What happened, how did this affect your business, when did it happen,		
		how did it get resolved, did it happen again?)		
		How has your gas used changed over time?		
		- Over the last 5 years		
		- Over the last 10 years?		
		Thinking into the future to 2020-2025 do you think you will be using		
		more or less gas?		
		- Why do you think this?		
4		- What other factors will affect your gas usage?		



Time Session	Content	Speaker	Equipment
	Plenary and group discussion about feedback		
5.10pm- 6.20pm impacts (10mins)	 and Thinking about the price you pay for gas, how much do you spend compared to other fixed costs? Individually, conduct prioritisation exercise on business budget - coins You have 20 coins - divide up spend on gas compared to other costs in pre-filled format eg staff wages, rent / mortgage, electricity, gas, telephone / internet, marketing, materials, plant and equipment, stock, other overheads. Mark where gas was 5 years ago. Come back to plenary and discuss results, other prompt questions: What are the other main costs? Are there any not listed that you've included? Where does gas sit in relation to these other costs? How do you feel about that? How has the price of gas changed for you over time? Do you expect to use more or less gas between now and 2025? How do you think it compares now, to when you first started your business or first started with the business? How much affect do prices changes have on your customers? How much do prices changes affect elements within your business? How does that make you feel? Do price changes affect other elements in your life? Tell me about how your home gas use compares to your business gas use. 		Coins - x 20 Sheet with spend priorities (A3) Participants write number of coins at the end of each column for record keeping Sesi to collect sheets at end Collate answers (if time)

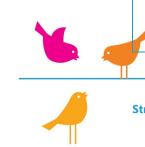


Time	Session	Content	Speaker	Equipment
6.20pm-	Future thinking	Future thinking: Group discussion.	Lead Facilitator	Laptop for note taking
6.30pm (10mins)		 Imagine it's 2025. Imagine by 2020-2025 the price of gas has 		
(10111113)		decreased, what impact would this have on your business		
		What elements of your business would be impacted?		
		What are some positive impacts?		
		What are some negative impacts?		
		 What overall impact do you think this would this have on you personally 		
		 Imagine by 2020-2025 the price of gas has increased, what impact would this have on your business? 		
		What elements of your business would be impacted?		
		What are some positive impacts? What are some negative impacts? What overall impact do you think this would this have on you personally?		
6.30pm-	Perceptions and	Introduction - this section is about your perceptions of alternative fuels	Lead Facilitator	Post it notes
6.40pm	use of alternative	What are your initial perceptions of using alternative fuels		Textas
(10mins)	fuels - Plenary discussion	Is it good or bad, or indifferent? What are some of the things you've heard?		
		List some alternative fuels that you know of (group list on whiteboard / butchers paper)		
		Group exercise – everyone to take dots or tick and indicate whether they have used them		
		What are some of the reasons why people have used some of these fuels?		
		What are some reasons why people have not used any of these?		

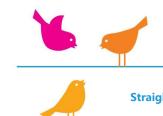




Time	Session	Content	Speaker	Equipment
		Compared to these alternative fuels that we have just discussed; how do you think gas compares on its environmental impacts?		
		Is it good or bad?		
		Why/why not?		
		Do you need more information on this?		
6.40pm- 6.50pm	Alternative fuels - continued	This section is about your general view on businesses moving towards more sustainable ways of working, the pros and cons.	Lead Facilitator	Group discussion List on butchers paper, or sesi to take
(10mins)		What are some positives?		notes
		What are some negatives?		
		Spectrum of continuum exercise - participants stand in a room and 0 represents not important, 10 represents important (or group discussion if easier)		
		 How important is it for your business to move towards being more sustainable? 		
		- Discussion: For what reasons is it important vs not important?		
		 What do you think about changing the mix of natural gas to include a bio gas or hydrogen 		
		- Would this impact your business?		
		- How would this impact your business?		
		- To what degree would the impact be noticeable?		
		In what ways could your business be more sustainable?		
		 What do you think about being a zero-carbon business 		
		- Do you know what it means to be a zero-carbon business?		
		 What do you think about Jemena investing in solutions to move towards a zero-carbon situation? 		
		Discussion		
		- Would this change how you think of Jemena?		



Time	Session	Content	Speaker	Equipment
		- How does this compare to how you thought of Jemena previously?		
6.50pm- 7.00pm	A fair price for gas	Q1: Do you ever think about what influences the price of gas (stand in room to indicate no / yes)	Lead Facilitator	Spectrum of continuum - standing in the room
		- What do you think causes differences in price?		X in middle of room to mark line of
		- Do you think there should be any differences in price? (no / yes		continuum
		- Why?		Or have as discussion (depending on
		Q3: Given the cost to deliver gas is higher in regional areas, do you think the cost of gas should be higher? (no / yes)		the mood in the workshop)
		- Why / why not?		
		Extra question for discussion (if time):		
		Delivering the same level of service (e.g. time to respond to an incident) to regional areas as compared to city areas could increase costs. This is because of the distances involved. What do you think about this? Is it important? What's more important, achieving the same level of service, or keeping		
		costs down?		
7.00pm	Thank you and	These are all the questions we have for you today.	Lead Facilitator	Stipends
	close	Does anyone have any final comments or questions?		Feedback forms
		Distribute feedback forms - help us make our program better for next time.		Participants sign for stipends - Sesi to arrange
		Hand out stipends!		



GAS PRICES AND IMPACTS

You have 20 coins in total. Place your coins against each category to demonstrate the proportion of your operational budget against each of these different categories. Stock, Mortgage/Rent, Transport, Gas, Electricity, Education, Insurances, Staff Wages, Phone/Internet.

Any categories that are not there? Please add them in.

Where is your gas cost now compared to 5 years ago? Please indicate on your sheet.

Category	Amount	Total
Office Rent /		
Mortgage		
Transport		
Gas		
Electricity		
Insurances		
Staff wages and benefits		
Phone / Internet		
Materials		
Stock		
Plant and Equipment		
Marketing / Promotions		
Venue hire		

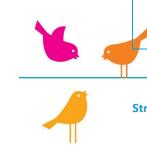
FOCUS GROUP DISCUSSION GUIDE

Project:	Jemena Gas Network - Pha	Jemena Gas Network - Phase 2 Engagement				
Workshop:	Small business focus group					
Details:						
Date:	Thursday 31 May 6pm- 8pm	Time:	4pm - set up (MS) 6pm-8pm (group) 8pm - debrief (if required)	Duration:	2 hours	
Venue:	City Group Rooms - Level 4/85 George St, Parramatta NSW 2150	Team Members:	Merryn Spencer (group facilitator): 0401 021560 Kate Hawke, Customer Engagement Manager: Price Review: 0439 241495 Oliver Derum, Associate Director, Advocacy and Communications, ECA (CC)			
Focus group purpose		 Overview of process - as future projections a 	gether and connect with eac	ing, fairness, business needs,	, and the role of gas as well	

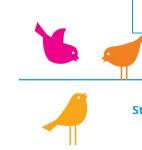
Time	Session	Content	Speaker	Equipment
5.30pm	Room set up	Organise tables and chairs, check catering	Facilitator	Sign in sheet
4		Snacks for arrival registrations, sign ins, permission forms		Pens, paper



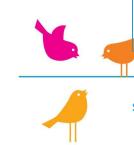
Time	Session	Content	Speaker	Equipment
6.00pm- 6.10pm (5mins)	Welcome and introductions	 Acknowledgement of Country Thank you for coming! We're so excited you can be here today to speak with us! State objectives - to find out perceptions and business needs, the role of gas as well as future projections and considerations. Housekeeping - the session is being recorded and viewed. Please switch off your mobile or put it on silent - put mobile phones away People taking notes, help yourself to snacks, bathroom location. In case of an emergency, please exit the building in an orderly fashion. We also have a videographer here today who may be capturing images of the group and interviews. If you do not want to appear in any footage, please advise. As we have a lot of people in the room, can I please remind everyone to respect each others point of view Personal introductions: I would love to understand who is in the room today. Could everyone please briefly introduce themselves, your role and responsibilities? 		
6.10pm	The role of gas in your business Understanding small business and the role of gas	 We're going to do a pair interview activity. 1:1 interviews - participants pair up and ask 5 questions of each other: (5 questions x 2 mins each) How you use gas in your business currently? Who are the end users? Who controls how the gas is used? How is the gas distributed? What appliances are used? 	Facilitator	NA



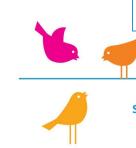
Time	Session	Content	Speaker	Equipment
		- Is your gas use generally fixed/stable? (Why or why not? Is your		
		usage seasonal?)		
		Plenary and share answers, discussion of each		
6.40pm	Loss of supply,	Plenary discussion	Facilitator	Notes
	pressure and	- Have you ever experienced a loss of gas supply?		
	gas usage over time	(What happened, how did this affect your business, when did it happen, what was the resolution, is this a continuous issue?		
		Do you think the timeliness of notification or length / duration of outage has an impact?		
		- What about a loss of pressure?		
		(What happened, how did this affect your business, when did it happen,		
		how did it get resolved, did it happen again?)		
		How has your gas used changed over time?		
		- Over the last 5 years		
		- Over the last 10 years?		
		Thinking into the future to 2020-2025 do you think you will be using more		
		or less gas?		
		- Why do you think this?		
		- What other factors will affect your gas usage?		
		Plenary and group discussion about feedback		
7pm-	Gas price and impacts	Thinking about the price you pay for gas, how much do you spend		Coins
		compared to other fixed costs?		Sheet with spend priorities
		Individually, conduct prioritisation exercise on business budget - coins		A4 sheet
		\$1000 total - divide up spend on gas compared to other costs in pre-filled		
		format eg staff wages, rent / mortgage, electricity, gas, telephone / internet, marketing, materials, plant and equipment, stock, other overheads.		
4		marketing, materials, plant and equipment, stock, other overneads.		



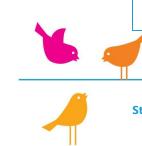
Time	Session	Content	Speaker	Equipment
		Mark where gas was 5 years ago.		
		 Come back to plenary and discuss results: 		
		What are the other main costs? Are there any not listed that you've		
		included?		
		Where does gas sit in relation to these other costs?		
		How do you feel about that?		
		 How has the price of gas changed for you over time? Do you expect to use more or less gas between now and 2025? 		
		 How do you think it compares now, to when you first started your business or first started with the business? 		
		How does the price of gas affect your business?		
		How much affect do prices changes have on your customers?		
		 How much do prices changes affect elements within your business? 		
		 How does that make you feel? 		
		 Do price changes affect other elements in your life? 		
7.15pm	Future	Future thinking: Group discussion.	Facilitator	
	thinking	 Imagine it's 2025. Imagine by 2020-2025 the price of gas has decreased, what impact would this have on your business 		
		What elements of your business would be impacted?		
		• What are some positive impacts?		
		What are some negative impacts?		
		 What overall impact do you think this would this have on you personally 		
		 Imagine by 2020-2025 the price of gas has increased, what impact would this have on your business? 		
		What elements of your business would be impacted?		
		What are some positive impacts?		



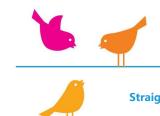
Time	Session	Content	Speaker	Equipment
		What are some negative impacts? What overall impact do you think this would this have on you personally?		
7.25pm	Perceptions and use of alternative fuels - Plenary discussion	 Introduction - this section is about your perceptions of alternative fuels What are your initial perceptions of using alternative fuels Is it good or bad, or indifferent? What are some of the things you've heard? Group exercise – facilitator to list alternatives List some alternative fuels that you know of (group list) Group exercise – everyone to take dots and indicate whether they have used them What are some of the reasons why people have used some of these fuels What are some reasons why people have not used any of these? Compared to these alternative fuels that we have just discussed; how do you think gas compares on its environmental impacts? Is it good or bad? Why/why not? Do you need more information on this? 	Facilitator	Butchers paper Textas Sticky dots
7.35pm	Alternative fuels - continued	 This section is about your general view on businesses moving towards more sustainable ways of working, the pros and cons. What are some positives? What are some negatives? Spectrum of continuum exercise - participants stand in a room and 0 represents not important, 10 represents important How important is it for your business to move towards being more sustainable? Discussion: For what reasons is it important vs not important? 	Facilitator	Group discussion List on butchers paper



Time	Session	Content	Speaker	Equipment
		What do you think about changing the mix of natural gas to include a		
		bio gas or hydrogen		
		- Would this impact your business		
		- How would this impact		
		- To what degree would the impact be noticeable?		
		In what ways could your business be more sustainable?		
		 What do you think about being a zero-carbon business 		
		- Do you know what it means to be a zero-carbon business?		
		 What do you think about Jemena investing in solutions to move towards a zero-carbon situation? 		
		Discussion		
		- Would this change how you think of Jemena?		
		- How does this compare to how you thought of Jemena previously?		
7.45pm	A fair price for	• Tell me about how your home gas use compares to your business gas use.	Facilitator	Spectrum of continuum - standing
	gas	Is it lower, or higher, does it very more?		in the room
		Q1: Do you ever think about what influences the price of gas (rate from 1 not at all, to 10, all the time)		Questions printed on cards (if needed)
		- What do you think causes differences in price?		
		Q2: Do you think there should be any differences in price? (rate from 1 note at all to 10 yes definitely)		
		- Why / why not?		
		Q3: Given the cost to deliver gas is higher in regional areas, do you think the cost of gas should be higher? (rate from 1 - no to 10 - yes definitely)		
		- Why / why not?		



Time	Session	Content	Speaker	Equipment
		Q4: Given the cost of delivering gas is less to regional areas, should the costs of gas be less in regional areas? (rate from 1 to 10) Q5: Delivering the same level of service (time to respond to an incident) to regional areas as city areas could increase costs (because of the distances) – what do you think is more important: achieving the same level of service,		
		or keeping costs down? (rate from 1 to 10)		
8.00pm	Thank you and close	These are all the questions I have for you today. Does anyone have any final comments or questions? Distribute feedback forms - help us make our program better for next time. Hand out stipends!	Facilitator	Stipends





SPEED DATING QUESTIONS!

Pair up and ask your partner these questions. Write down their answers and share with the group!

Tell me about how you use gas in your business currently? Who are the end users, who controls how the gas is used? How is the gas distributed? What appliances are used?

Have you ever experienced a loss of gas supply? What happened?

What about a loss of pressure? What happened, how did this impact your business? When? Did it get resolved? Did it happen again?

Is your gas use generally fixed or stable?

Thank you for your feedback. Please return this sheet at the end of the workshop. Member of RPS Group Plc

Has your gas use changed over time? In the last 5 years? How about over the last 10 years?

Thinking into the future to 2020-2025 do you think you will be using more or less gas? Why do you think this? What factors will affect your gas usage?

