

# Investment Evaluation Summary (IES)



## Project Details:

<b>Project Name:</b>	Replace transformers at Derwent Park Zone
<b>Project ID:</b>	00648
<b>Thread:</b>	Zone Substations
<b>CAPEX/OPEX:</b>	CAPEX
<b>Service Classification:</b>	Standard Control
<b>Scope Type:</b>	A
<b>Work Category Code:</b>	REUZZ
<b>Work Category Description:</b>	Replace Urban/CBD Zones Transformers
<b>Preferred Option Description:</b>	Replace both transformers
<b>Preferred Option Estimate (Nominal Dollars):</b>	\$3,000,000

	<b>22/23</b>
<b>Unit (\$)</b>	N/A
<b>Volume</b>	1
<b>Estimate (\$)</b>	
<b>Total (\$)</b>	\$3,000,000

## Governance:

<b>Project Initiator:</b>	Michael Healy	<b>Date:</b>	25/03/2015
<b>Thread Approved:</b>	David Ellis	<b>Date:</b>	02/11/2015
<b>Project Approver:</b>	David Ellis	<b>Date:</b>	02/11/2015

## Document Details:

<b>Version Number:</b>	1
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## Related Documents:

Description	URL
IES REUZZ Replace transformers at Derwent Park Zone	<a href="http://projectzone.tnad.tasnetworks.com.au/business-projects/nis-program/DD17SAM/Deliverables/Zone%20Substations/DRAFT%20IES%20REUZZ%20Replace%20transformers%20at%20Derwent%20Park%20Zone%2011%20June%202015.docx">http://projectzone.tnad.tasnetworks.com.au/business-projects/nis-program/DD17SAM/Deliverables/Zone%20Substations/DRAFT%20IES%20REUZZ%20Replace%20transformers%20at%20Derwent%20Park%20Zone%2011%20June%202015.docx</a>
Derwent Park Zone transformer replacement NPV	<a href="http://projectzone.tnad.tasnetworks.com.au/business-projects/nis-program/DD17SAM/Deliverables/Zone%20Substations/DRAFT%20IES%20REUZZ%20Replace%20transformers%20at%20Derwent%20Park%20Zone%2011%20June%202015.docx">http://projectzone.tnad.tasnetworks.com.au/business-projects/nis-program/DD17SAM/Deliverables/Zone%20Substations/DRAFT%20IES%20REUZZ%20Replace%20transformers%20at%20Derwent%20Park%20Zone%2011%20June%202015.docx</a>

# Section 1 (Gated Investment Step 1)

## 1. Background

Derwent Park Zone is a 33/11kV substation of 45MVA capacity in the northern suburbs of Hobart. The substation was commissioned in 1964.

The substation supplies 3302 residential and commercial customers in the areas of Derwent Park, Moonah, Lutana, Goodwood and Glenorchy. The substation is also strategic in providing alternative supply to other surrounding areas e.g. Glenorchy and New Town in the event of a need to supplement Chapel St or New Town substations.



Photo 1 – Derwent Park Zone transformers

### 1.1 Investment Need

A condition assessment of both the 33/11kV, 22.5 MVA power transformers was undertaken in May 2015. Although no significant defects were identified, an overall deterioration of the units was identified, with the remaining service life estimate at approximately 7 to 10 years.

Due to the criticality of the zone substation for maintaining network reliability and security there is a future need to replace both the 33/11kV, 22.5 MVA power transformers at the substation prior to asset failure occurring. The replacement is planned the 2022/23 financial year.

### 1.2 Customer Needs or Impact

TasNetworks continues to undertake consumer engagement as part of business as usual and through the voice of the customer program. This engagement seeks in depth feedback on specific issues relating to:

- How its prices impact on its services;
- Current and future consumer energy use;
- Outage experiences (frequency and duration) and expectations;
- Communication expectations;
- STPIS expectations (reliability standards and incentive payments); and
- Increasing understanding of the electricity industry and TasNetworks;

Consumers have identified safety, restoration of faults/emergencies and supply reliability as the highest performing services offered by TasNetworks.

Consumers also identified that into the future they believe that affordability, green, communicative, innovative, efficient and reliable services must be provided by TasNetworks.

This project specifically addresses the requirements of consumers in the areas of safety and supply reliability.

### 1.3 Regulatory Considerations

This project is required to achieve the following capital and operational expenditure objectives as described by the National Electricity Rules section 6.5.7(a).

- (2) Comply with all applicable regulatory obligations or requirements associated with the provision of standard control services;
  - (3) To the extent that there is no applicable regulatory obligation or requirement in relation to:
    - (i) The quality, reliability or security of supply of standard control services; or
      - (ii) The reliability or security of the distribution system through the supply of standard control services, to the relevant extent;
      - (iii) Maintain the quality, reliability and security of supply of standard control services; and
      - (iv) Maintain the reliability and security of the distribution system through the supply of standard control services; and
- (4) Maintain the safety of the distribution system through the supply of standard control services.

## 2. Project Objectives

The objective of this project is to replace the power transformers at Geislton Bay Zone to ensure the security of supply is maintained for the site for long term.

## 3. Strategic Alignment

### 3.1 Business Objectives

Strategic and operational performance objectives relevant to this project are derived from TasNetworks 2014 Corporate Plan, approved by the board in 2014. This project is relevant to the following areas of the corporate plan:

- We understand our customers by making them central to all we do;
- We enable our people to deliver value; and
- We care for our assets, delivering safe and reliable networks services while transforming our business.

### 3.2 Business Initiatives

The business initiatives that relate to this project are as follows:

- Safety of our people and the community, while reliably providing network services, is fundamental to the TasNetworks business and remains our immediate priority; and
- We care for our assets to ensure they deliver safe and reliable network services

The strategic key performance indicators that will be impacted through undertaking this project are as follows:

- Price for customers – lowest sustainable prices;
- Zero harm – significant and reportable incidents; and
- Sustainable cost reduction – efficient operating and capital expenditure

## 4. Current Risk Evaluation

If TasNetworks does not replace there is a risk that a failure could occur resulting in a significant disruption to all customers supplied from Derwent Park Zone.

The assessment of risk was undertaken using TasNetworks' Risk Management Framework.

The level of risk identified was such that a treatment plan is required to reduce the risk down to a manageable level.

### 4.1 5x5 Risk Matrix

TasNetworks business risks are analysed utilising the 5x5 corporate risk matrix, as outlined in TasNetworks Risk Management Framework.

Relevant strategic business risk factors that apply are follows:

Risk Category	Risk	Likelihood	Consequence	Risk Rating
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Customer	Loss of supply	Possible	Moderate	Medium
Network Performance	Partial disconnection of network	Possible	Minor	Low
Reputation	Damage to reputation from harm to member of the public	Possible	Minor	Low
Safety and People	Potential trauma to public exposed to catastrophic incident	Rare	Minor	Low

## Section 1 Approvals (Gated Investment Step 1)

<b>Project Initiator:</b>	Michael Healy	<b>Date:</b>	25/03/2015
<b>Line Manager:</b>		<b>Date:</b>	
<b>Manager (Network Projects) or Group/Business Manager (Non-network projects):</b>		<b>Date:</b>	
[Send this signed and endorsed summary to the Capital Works Program Coordinator.]			

### Actions

<b>CWP Project Manager commenced initiation:</b>		<b>Assigned CW Project Manager:</b>	
<b>PI notified project initiation commenced:</b>		<b>Actioned by:</b>	

## Section 2 (Gated Investment Step 2)

### 5. Preferred Option:

The preferred option is to replace the power transformers at Derwent Park Zone.

#### 5.1 Scope

The scope would consist of:

- Replacement of power transformers T1 and T2
- Installation of an oil containment system
- Replacement of the transformer protection system
- Replacement of the transformer control system
- Replacement of the HV and LV feeder tails

#### 5.2 Expected outcomes and benefits

Following the completion of this project the security of supply for the site would be maintained for the long term.

#### 5.3 Regulatory Test

Not applicable

## 6. Options Analysis

### 6.1 Option Summary

Option description	
Option 0	Do nothing
Option 1 (preferred)	Replace both transformers
Option 2	Replace one transformers

### 6.2 Summary of Drivers

Option	
Option 0	<ul style="list-style-type: none"><li>• Potential for significant power disruption</li><li>• Potential for significant network disruption.</li><li>• Risk to reputation from asset failures resulting in large power disruption</li><li>• Potential for harm when transformer fails</li></ul>
Option 1 (preferred)	<ul style="list-style-type: none"><li>• Greatly reduces the likelihood of customer impact from asset failures</li><li>• Greatly reduces the risk of network disruption from asset failures</li><li>• Greatly reduces the risk to reputation from a failure occurring that causes significant network disruption.</li><li>• Greatly reduces the likelihood of an event occurring that has the potential to cause harm.</li></ul>
Option 2	<ul style="list-style-type: none"><li>• Reduces the likelihood of customer impact from asset failures</li><li>• Reduces the risk of network disruption from asset failures</li><li>• Reduces the risk to reputation from a failure occurring that causes significant network disruption</li><li>• Increased fault level has the potential to expose people to high voltages under earth fault conditions</li></ul>

### 6.3 Summary of Costs

Option	Total Cost (\$)
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Option 0	\$0
Option 1 (preferred)	\$3,000,000
Option 2	\$2,000,000

## 6.4 Summary of Risk

### Option 0: Do Nothing

Customer risk remains at 'Medium', with the risk increasing further over time as the transformer condition further deteriorates.

### Option 1: Replacement of both power transformers [Preferred Option]

Reliability of supply maintained for the long term. Both transformers replaced with assets designed for up to 45 years of reliable service. Customer risk reduced to 'Low'.

### Option 2: Replacement of one power transformer

Reliability of supply not maintained as failure of either transformer would result in loss of customer supply. Risk of failure of older transformer has high likelihood due to poor condition.

The replacement transformer would be of higher impedance which would prevent closed bus operation of the substation. Loss of either transformer would result in supply disruptions. To maintain closed bus operation of the substation the new transformer could be of low impedance design similar to the units currently installed, but this would result in higher fault levels and more stress of the electrical infrastructure and a potential public safety risk.

Customer risk reduced, but would remain at 'Medium'.

## 6.5 Economic analysis

Option	Description	NPV
Option 0	Do nothing	\$0
Option 1 (preferred)	Replace both transformers	\$3,992,733
Option 2	Replace one transformers	-\$5,392,809

### 6.5.1 Quantitative Risk Analysis

Not applicable

### 6.5.2 Benchmarking

Maintaining security of supply for the electrical distribution network and minimising public safety risk is also considered a high priority to other DNSP's around Australia.

### 6.5.3 Expert findings

Nil

### 6.5.4 Assumptions

Nil

## Section 2 Approvals (Gated Investment Step 2)

<b>Project Initiator:</b>	Michael Healy	<b>Date:</b>	25/03/2015
<b>Project Manager:</b>		<b>Date:</b>	

### Actions

<b>Submitted for CIRT review:</b>		<b>Actioned by:</b>	
<b>CIRT outcome:</b>			